

- Completed
- On Target
- Below Target
- Not Commenced

**Focus Area 01: Economy**
**Objectives**

- 1.1 - Local jobs to retain our people and attract skilled workers
- 1.2 - A diversified economy that supports growth sectors
- 1.3 - Well-planned, sustainable urban development
- 1.4 - A thriving city that residents are proud to call home and people want to visit
- 1.5 - A supportive business environment where investment is encouraged, and entrepreneurship prospers
- 1.6 - A highly skilled workforce supported by strong education and training opportunities

Action	Objective	Status	Comment	Responsibility
<b>Project EC01: Peel Street</b> Deliver major upgrade works to Peel Street between Anstruther Road and Sutton Street.	1.3, 3.4	●	Peel Street upgrade works have been completed, and the road was opened to full traffic movement on the 6th of September.	Operations Services
<b>Project EC02: Falcon Coastal Shared Path</b> Planning, design and construction of the new Falcon Coastal Shared Path from Mercedes Avenue (Falcon) to Cesia Lane (Wannanup).	1.3, 3.4, 2.5	●	The City has applied for Federal Government funding. Detailed design and planning has commenced.	Technical Services
<b>Project EC03: Active Transport Plans</b> Develop district level Active Transport Plans to guide future investment in shared path upgrades and renewals.	1.3, 2.5, 3.4	●	The first of these plans will be prepared in conjunction with the Mandurah Strategic Centre Structure Plan project which has commenced scoping and project planning.	Strategic Land Use Planning
<b>Project EC04: Pinjarra Road</b> Deliver staged major upgrades to Pinjarra Road between Dower Street and the City Centre.	1.3, 3.4	●	Works have commenced and are progressing well. The project is expected to be completed by June 2025.	Technical Services
<b>Project EC05: Lakes Road South</b> Develop plans for upgrades to Lakes Road South from Murdoch Drive to Pinjarra Road in line with the growth and development of the Health Precinct.	1.3, 3.4	●	Transport & Traffic consultant engineers have been engaged to complete traffic modelling and access review in conjunction with Mandurah Health Precinct Structure Plan. A review of the first draft is underway.	Strategic Land Use Planning
<b>Project EC06: Waterfront Redevelopment (TRANSFORM MANDURAH)</b> Delivery of the Eastern Foreshore North and Central Redevelopment including play space, landscaping and car park upgrades.	1.2, 1.4, 1.5	●	Works commenced on 4 June 2024 and are expected to be completed by March 2025.  The project is progressing well and is on schedule.	Project Management

<p><b>Project EC07: Western Foreshore Leisure Precinct (TRANSFORM MANDURAH)</b>  <b>Planning, design and commence implementation of the Western Foreshore Leisure Precinct Master Plan.</b></p>	1.2, 1.4, 1.5	●	<p>All project actions from the Leisure Precinct Master Plan have now been programmed into the City's Project Lifecycle Management System and are pending LTFP approval.</p> <p>A collaborative design team has been established to undertake the detailed design for all proposed car parking and public open space upgrades for the Leisure Precinct, with design works to be completed by the end of 2024/25.</p> <p>New commercial activation opportunities for the City Centre (inc. Western Foreshore) were advertised in September for the forthcoming summer period. As a result, the City has granted a licence to Down Under Discoveries for the summer season (16 November 2024 - 30 April 2025). The company offers kayak, stand-up paddle boards and water bike hire from the south side of the bridge on the Western Foreshore.</p>	Transform Mandurah
<p><b>Project EC08: Western Foreshore Commercial Site</b>  <b>Progress planning processes for the development of the Commercial Site within the Western Foreshore Leisure Precinct Master Plan.</b></p>	1.1, 1.2, 1.5	●	<p>The City has engaged a consultant to undertake Traffic Modelling and develop an Access Report for the Mary Street roundabout and intersection.</p> <p>The Geotechnical site investigation has been scheduled for 10 January 2025 with the full report expected in late February.</p> <p>A Communications Strategy is currently being developed and will be launched in January including a fact sheet, social media messaging, a promotional video, updated FAQ's and site signage.</p> <p>The Business Case Addendum for the State Government's consideration will also be finalised in January ready for submission.</p> <p>King Carnival has confirmed that they will cease operating the amusement park on 9 February, with mini golf continuing until the end of April. A decommissioning schedule for the amusement park will be submitted to the City in line with the expiration of their lease.</p>	Transform Mandurah
<p><b>Project EC09: Mewburn Carpark and George Robinson Gardens</b>  <b>Develop plans for upgrades to the Mewburn Carpark and George Robinson Gardens.</b></p>	1.3	●	The development of draft concept designs are currently being prepared.	Strategic Land Use Planning
<p><b>Project EC10: Waterways Waterfront Master Plan</b>  <b>Develop a Master Plan for the upgrade of water based infrastructure in Mandjar Bay .</b></p>	1.2, 1.4, 1.5	●	Waterways Waterfront Master Plan adopted by Council.	Natural Environment
<p><b>Project EC11: Mandurah Strategic Centre Structure Plan</b>  <b>Undertake a review of the Plan in line with the outcomes of the City Centre Master Plan (including housing density considerations and a plan to manage Payment in Lieu of Parking).</b></p>	1.3, 1.4, 1.5	●	Scoping of the project has commenced with a Planning Specialist being engaged to progress the project plan, project definition, specialist consultant engagement, state agency engagement and internal team engagement underway.	Strategic Land Use Planning
<p><b>Project EC12: City Centre Signage</b>  <b>Develop a City Centre Signage Manual with a focus on Entry Statements, Wayfinding and Carparking</b></p>	1.3	●	<p>The development of a draft Signage Framework has commenced. The process will pull together existing policy and signage manuals and identify.</p> <p>Signage Framework to be presented to ELT in February 2025.  Signage Framework to be presented to Elected Members in April 2025.  Scope of Works for priority Signage Packages to be released in June 2025.</p>	Strategic Land Use Planning
<p><b>Project EC13: Mandurah Terrace South</b>  <b>Planning, design and implementation of upgrades to the movement network for Mandurah Terrace South to prioritise cyclists and pedestrian movements.</b></p>	1.3, 2.5, 3.4	●	Detailed design to commence in February 2025.	Strategic Land Use Planning
<p><b>Project EC14: Streetscape Upgrades</b>  <b>Develop plans for City Centre streetscape upgrades to the Sholl Street / Cooper Street / Hackett Street area</b></p>	1.3	●	Project to commence in Quarter 3.	Strategic Land Use Planning

<b>Project EC15: Car Parking Improvements</b> Implement key actions of the City Centre Parking Plan including timed parking changes and monitoring sensors.	1.3, 1.5, 3.4	●	Commenced Implementation of City Centre Parking Plan. Actions to date include removal of timed parking at Mewburn Car Park, Signage review and update of TOD's car park, Staff Only signage changed to allow parking at weekends at the Administration Building. Orders for new signage at Woolworths Central Car Park reflecting new time restrictions proposed, review of specification for in ground sensors and exploration of new bay counting technologies.	Ranger Services
<b>Project EC19: Yalgorup National Park (TRANSFORM MANDURAH)</b> Partner with key stakeholders (including DBCA) to develop sustainable eco-tourism opportunities and product in Yalgorup National Park and adjacent areas.	1.1, 1.4, 1.4	●	Detailed planning for the precinct areas are being finalised by DBCA, and first tranche of implementation is expected to begin in 2025 including tender for design and construction of the stage 1 project elements.	Transform Mandurah
<b>Project EC20: Yalgorup National Park Northern Access Road</b> Planning, design and construction of the new northern access road into Yalgorup National Park - Quail Road extension.	1.4	●	Road design has been updated and road alignment surveyed. Environmental consultant to be appointed to assist with Commonwealth environmental approvals and a potential offset strategy.  Road construction expected to be complete by 30 September 2025.	Transform Mandurah
<b>Project EC21: Tourism Accommodation</b> Engage with the WA State Government to investigate potential sites for new tourism accommodation offerings in Mandurah.	1.1, 1.2, 1.4	●	Tourism Western Australia have been engaged on potential sites for new tourism accommodation offerings in Mandurah, and discussions have been held with potential developers who are exploring tourist accommodation options in Mandurah.  Additionally the City's Strategic Centre Structure Plan review is underway which will explore and identify opportunities for Tourist Accommodation in the Strategic Centre Precinct of Mandurah.	Transform Mandurah
<b>Project EC22: City of Mandurah Events Strategy</b> Undertake a review of the City of Mandurah Events Strategy.	1.4	●	The draft Events Strategy has been received and continues to be reviewed by officers with a draft Strategy to be presented to Council for review in Quarter 4.	Festivals & Events
<b>Project EC23: Aged Care Centre of Innovation (TRANSFORM MANDURAH)</b> Facilitate the planning and development for an Aged Care Training Centre of Innovation to be based in Mandurah.	1.1, 1.2, 1.6	●	Work has now been completed on a Needs Analysis, Feasibility and Business Case for an Aged Care Training and Workforce Centre of Innovation, and advocacy for government funding is taking place.  Meanwhile the City and Peel Development Commission continue to engage with providers and industry on the challenges and opportunities in training, workforce development, and improving care provision in Mandurah.	Transform Mandurah
<b>Project EC24: Waterways Research and Protection</b> Facilitate planning and advocacy for the development of a future research centre focused on the protection and sustainability of the Peel-Harvey Estuary.	1.1, 1.6	●	Literature review complete.  Stakeholder engagement and advocacy ongoing.	Transform Mandurah
<b>Project EC25: Mandurah Library Site</b> Develop a Master Plan for the existing Mandurah Library site to consider the future allocation of services and potential investment opportunities in line with the principles of the City's Property Strategy	1.1, 1.3, 1.5	●	This project is not scheduled to commence until 2025/26.	Strategic Land Use Planning

<p><b>Program EC01: Entrepreneurial Capacity Building</b>  <b>Promote and support small business entrepreneurship in Mandurah.</b></p>	<p>1.1, 1.2, 1.5</p>	<p>●</p>	<p>The City continued its partnership with the Australian Taxation Office (ATO) to deliver the 'Essentials to strengthen your small business ATO Masterclass series' online specifically for Mandurah businesses. Awaiting participation data from the ATO for reporting.</p> <p>RFQ has been conducted to appoint a facilitator for the City's two small business programs - Start Up Smart and Marketing for Small Business. Successful facilitator has been selected and contracts underway, with marketing for the February intake of these programs about to commence.</p>	<p>Transform Mandurah</p>
<p><b>Program EC02: Human Capital Development</b>  <b>Promote and support local education pathways and training and skill development programs and initiatives.</b></p>	<p>1.5, 1.6</p>	<p>●</p>	<p>The Mandurah Jobs Fair was held on 10 October 2024 at the MARC. The event featured 48 stallholders (employers, service providers and education institutions) and included 3 workshops for job seekers.</p> <p>In 2024, the City supported 3 primary schools to be part of the Children's University program. A total of 128 students joined the program with 44 students attending the graduation ceremony in December at UWA. The City is currently negotiating to increase its support to allow 200 students to join the program in 2025.</p>	<p>Transform Mandurah</p>
<p><b>Program EC03: Investment Attraction</b>  <b>Develop and deliver a campaign to promote investment (Government and Private), business and lifestyle opportunities.</b></p>	<p>1.5</p>	<p>●</p>	<p>Planning for actions to support Investment Attraction to the City are now underway, inclusive of marketing campaign, collateral and investment support services.</p> <p>Additional investment awareness activities are planned for next quarter including WA Business Awards event sponsorship, and print ad publication in the Business News magazine.</p>	<p>Transform Mandurah</p>
<p><b>Program EC04: City Centre Activation</b>  <b>Support City Centre Activation through the delivery of City and business led programs and activities (including delivery of the Business Incentives Grants Scheme).</b></p>	<p>1.1, 1.2, 1.5</p>	<p>●</p>	<p>City Centre activation this quarter was aligned to events including the Arts Festival program and the Christmas Lights Trail.</p> <p>City Centre business incentive scheme grants have been processed for a variety of activations in support of the Arts Festival, murals and Halloween in the Smart Street Mall.</p> <p>Summer activations included an outdoor movie night (Elf) and the Christmas window decoration competition with 35 businesses entering and over 300 public votes received.</p> <p>2 proposal stream grants were approved in the quarter (\$5k each) along with 36 incentive stream small grants for summer activations.</p> <p>Event sponsorship was approved for the Mandurah Tech Fest and an inaugural Baby Fayre.</p>	<p>Transform Mandurah</p>

<p><b>Program EC05: City of Mandurah Events Program</b>  <b>Deliver the City of Mandurah’s Events Program including the Christmas in Mandurah program (Christmas Pageant, Christmas Lights Trail, New Year’s Eve Celebrations), CrabFest and Winter in Mandurah program.</b></p>	1.4	●	<p>The Mandurah Christmas event was delivered comprising of the City of Mandurah Christmas Pageant, Mandurah Carols in the Park (featuring Samantha Jade) and the City of Mandurah Christmas Lights Trail (included 30 light installations over 38 nights and 26 consecutive days of free family friendly entertainment across the City Centre). Planning for the delivery of Channel 7 Mandurah Crab Fest 2025 is on target.</p>	Festivals & Events
<p><b>Program EC06: External Event Support Program</b>  <b>Attract and secure new major events to Mandurah.</b></p>	1.4	●	<p>The Festivals &amp; Events team continue to work with Visit Mandurah to attract and secure events for Mandurah. In Quarter 2 the following events were secured:</p> <ul style="list-style-type: none"> <li>•Mandurah Boating Festival taking place 21 – 23 February 2025 at Keith Holmes Reserve and Dolphin Quay.</li> <li>•Australian Cricketer’s Association Masters Tour taking place 21 February 2025 at Peelwood Reserve.</li> <li>•2025 AAMI Community Series Preseason Fixture taking place 2 March 2025 at Rushton Park.</li> <li>•School Sports Teachers Games taking place 8-9 October at the MARC and Lakelands Sporting Oval.</li> <li>•Mandurah Country Music Festival taking place 25 October 2025 at Rushton Park.</li> <li>•Surfing WA World Surf League Pro Junior Series held in October 2025 (please note this is a 3-year agreement) at Pyramids Beach.</li> </ul>	Festivals & Events
<p><b>Program EC07: Business Conferences and Events Support Program</b>  <b>Attract and secure new business conferences and events to Mandurah to encourage private investment.</b></p>	1.5	●	<p>Major events secured this quarter included;</p> <p>Mandurah Tech Fest (sponsored) held on 7th December. 4 businesses pitched to the Giants, of which two attracted investment. Around 50 businesses exhibited with close to 1,000 visitors over the course of the day.</p> <p>IPS Biz Blitz (sponsored) event held with 15 small businesses pitching for investment. The top three businesses all gained private investment.</p>	Transform Mandurah
<p><b>Program EC08: Giants of Mandurah</b>  <b>Support the delivery and programming for the ‘Giants of Mandurah’ project.</b></p>	1.4	●	<p>The Giants of Mandurah program remains popular with visitation continuing to be steady. Officers have installed further directional signage at Marlee Reserve and will be installing environmental educational signs in Qtr 3.</p>	Festivals & Events
<p><b>Program EC09: Peel Chamber of Commerce and Industry (Peel CCI)</b>  <b>Provide funding and support to the Peel CCI for the delivery of programs and services to build the capacity and sustainability of local Mandurah businesses.</b></p>	1.4	●	<p>Following Council endorsement earlier this calendar year, a new service agreement is in place with the Peel Chamber of Commerce and Industry.</p> <p>Annual membership and Gala Awards sponsorship payments have been made, and planning is underway for PCCI to host an Economic Breakfast event for the City in February 2025.</p>	Transform Mandurah
<p><b>Program EC10: Tourism Development</b>  <b>Provide funding and support to Visit Mandurah to plan and deliver tourism destination and product development services</b></p>	1.4	●	<p>Program and support ongoing and on track.</p> <ul style="list-style-type: none"> <li>• Mandurah Visitor Centre won Silver in Visitor Servicing Category of Perth Airport Tourism Awards</li> <li>• Social Media engagement remains high</li> <li>• Destination Perth/Visit Mandurah Member Mingle held with 68 attendees</li> </ul>	Transform Mandurah

Focus Area 02: Community

**Objectives**

- 2.1 - Access to support services that enhance opportunities for everyone
- 2.2 - Safe and connected communities
- 2.3 - Inclusive and welcoming places, spaces and neighbourhoods
- 2.4 - An enriched, creative, and empowered community that values culture, heritage and life long learning
- 2.5 - A healthy lifestyle and healthy community, with an emphasis on prevention
- 2.6 - Modern health facilities and services that are local, accessible, affordable, and fit for purpose

Action	Objective	Status	Comment	Responsibility
<b>Project C01: Community Infrastructure Plan</b> Conduct a review of the City's existing community and social infrastructure plans and develop a new consolidated plan to guide facility development over the next 10+ years.	, 2.2, 2.3, 2.5,	●	The draft plan has been developed and was adopted by Council in October 2024 for community consultation and engagement. The public advertising period will run through until the end of January 2025.	Strategic Land Use Planning
<b>Project C02: Mandurah Library and Learning Hub (TRANSFORM MANDURAH)</b> Undertake a needs analysis and business case for the development of a new central Library and Learning Hub.	2.3, 2.4	●	The Request for Quote (RFQ) for the Needs Analysis and Business Case was released to the market and closed in November 2024. Submissions were assessed and it is anticipated consultants will be appointed in Q3 to commence the project.	Community Development
<b>Project C03: Dawesville Community Centre</b> Planning, design and construction of the new Dawesville Community Centre.	2.3, 2.4	●	The construction of the Dawesville Community Centre commenced in April and is currently on track to be completed by June 2025.	Project Management
<b>Project C04: Dawesville Community Centre Management Model</b> Develop a Management model for the operations of the Dawesville Community Centre that takes a community activation and place approach.	2.3, 2.4	●	The Dawesville Community Centre will open in the second half of 2025 and is based on a hire management model, utilising the new bookable booking system. The City will work with community to lead some partnership activation.	Community Development
<b>Project C05: Rushton Park Master Plan (TRANSFORM MANDURAH)</b> Develop a Master Plan for Rushton Park to guide future investment in the development of community facilities for the precinct.	, 2.2, 2.3, 2.5,	●	The draft plan has been completed which has included an Elected Member briefing to provide a project update and to seek feedback.  Next steps to be confirmed once the draft plan has been further developed and high level user group communication has been undertaken.	Strategic Land Use Planning
<b>Project C06: Regional Netball and Shared Use Sports Facilities</b> Develop a plan and advocate for funding for the development of new / upgraded netball facilities for Mandurah.	2.3, 2.5	●	This project has been identified as a priority and included on the City's Council endorsed Advocacy Plan. The City also lodged a funding application through the Federal Government's Thriving Communities program, however the submission was unsuccessful.	Strategic Land Use Planning
<b>Project C07: Peel Hockey Facilities</b> Develop a plan for the upgrade / replacement of turf facilities for hockey.	2.3, 2.5	●	The project to upgrade the hockey turf at the Mandurah Hockey Stadium is progressing consistent with established timelines, with key activities including market research and stakeholder engagement, including with Peel Hockey Association.	Recreation Services
<b>Project C08: Men's Shed</b> Develop a concept design for a Men's Shed facility in Falcon.	2.5	●	City Officers have communicated with Falcon Community Menshed throughout the quarter. The City is preparing a Lotterywest Application with input from Falcon Menshed and prepared advocacy documentation in support of attracting external funds toward the project,	Community Development



<b>Project C09: Mandurah Performing Arts Centre</b> Advocate for funding and undertake facility refurbishments and upgrades (including HVAC system replacement) to the Mandurah Performing Arts Centre in line with the facility renewal program.	2.3, 2.4, 4.3	●	<p>Concept plans detailed three upgrade options for the MPAC have been completed by consultant architects to inform and assist with advocacy works.</p> <p>Critical renewal projects are to be completed in FY2024/25, with further investigations to be completed on the HVAC system to ensure continued short-term performance.</p>	Project Management
<b>Project C10: Cinema Complex</b> Replacement of the Heating, Ventilation and Air-Conditioning (HVAC) system to service the Cinema complex.	2.3, 4.4	●	<p>Renewal of the Cinema HAVC system has commenced and is expected to be completed by March 2025. The project will be delivered in two stages to accommodate the Cinema's business needs.</p>	Project Management
<b>Project C11: Literacy Strategy (TRANSFORM MANDURAH)</b> Develop a Literacy Strategy to guide advocacy and investment in improved learning outcomes for Mandurah.	2.4	●	<p>Literacy initiatives continued including Paint the Town REaD, launch of a Free Little Library at Henson Reserve and the approval of \$30k funding from the State Library for the establishment of a storytime session at the Mandurah Community Garden, including development of early years book series.</p>	Community Development
<b>Project C12: Mandurah Health Precinct Structure Plan (TRANSFORM MANDURAH)</b> Undertake a review of the Mandurah East Structure Plan, including land uses and transport networks, to guide future development of the Health Precinct .	2.1, 2.6	●	<p>An environmental assessment, local water management plan, bushfire management plan and traffic modelling have been completed.</p> <p>Initial landowner engagement has progressed and subject to the outcome of the technical reports, the draft plan is being prepared by officers in accordance with the Structure Plan manual produced by the Western Australian Planning Commission in due course.</p>	Strategic Land Use Planning
<b>Project C13: Age Friendly Strategy</b> Develop a strategy that supports older adults and seniors within Mandurah's community	2.1, 2.3, 2.5	●	<p>Preliminary research to commenced, along with planning for the delivery of community engagement activities in early 2025.</p>	Healthy Communities
<b>Project C14: City Centre Heritage Trail</b> Develop a plan for a City Centre Heritage Trail.	2.1, 2.3, 2.5	●	<p>Project scope and community engagement approach being developed to ensure the Heritage Trail is established in partnership with key stakeholders, volunteers and community groups.</p>	Heritage and Community Capacity
<b>Project C15: Mandurah Road Pedestrian Bridge</b> Advocate for funding to construct a new pedestrian bridge linking Madora Bay and Lakelands at the intersection of Banksiadale Gate and Mandurah Road.	2.2, 2.5, 3.4	●	<p>This is a Main Roads project, however the City continues to support advocacy efforts with state and federal election candidates.</p>	Advocacy and Community
<b>Project C16: Parkridge Boat Ramp (Bouvard)</b> Undertake an upgrade / replacement of the Parkridge Boat Ramp infrastructure.	2.3, 4.4	●	<p>Parkridge boat ramp upgrade/renewal has been postponed. Due to the asset condition at the Birchley street boat ramp this has now become the priority project. The City has been successful in applying for a funding grant under the Recreational Boating Facilities Scheme (RBFS) for the renewal of the Birchley street boat ramp. A grant of \$678,750 has been announced by the Minister for Transport and the renewal will be conducted in 2025/26.</p>	Marina & Waterways
<b>Project C17: Sutton Farm (Halls Head)</b> Design and construction of new public jetty and public carpark infrastructure to service the Sutton Farm precinct.	2.3	●	<p>Capital works project planning for the public jetty due to commence in 2025/26 with delivery in 2026/27, subject to grant funding and agreement to be finalised with developer</p>	Marina & Waterways

<b>Project C18: Coodanup Foreshore (Coodanup)</b> Staged upgrade including planning, design and construction of playground, landscaping and foreshore protection works.	2.3, 2.5	●	Tender closed for Stage 3 works. Received 3 submissions. Estimated construction start date is March 2025. Four boardwalk renewals occurring early January 2025.	Landscape Services
<b>Project C19: South East Dawesville Channel Foreshore (Dawesville)</b> Staged upgrade including planning, design and construction of playground, landscaping and carparking.	2.3, 2.5	●	Construction drawings for stage 2 finalised and works scheduled in for Q3. Construction commencing late January, 2025.	Landscape Services
<b>Project C20: Norwich Reserve (Greenfields)</b> Upgrade including planning, design and construction of playground and landscaping.	2.3, 2.5	●	Design in the 24/25 financial year. Community engagement commencing in March 2025. Construction drawings to be developed in Q4 24/25.	Landscape Services
<b>Project C21: Bardoc Reserve (Greenfields)</b> Upgrade including planning, design and construction of playground and landscaping.	2.3, 2.5	●	Design in the 25/26 financial year. Community engagement will commence in February or March of 2026.	Landscape Services
<b>Project C22: Dawesville Youth Park (Dawesville)</b> Planning, design and construction of a Youth Park in Dawesville.	2.3, 2.5	●	Design in the 25/26 financial year. Community engagement will commence in February or March 2026. Construction expected in 26/27 financial year.	Landscape Services
<b>Project C23: Blue Bay Foreshore (Halls Head)</b> Upgrade including planning, design and construction of playground and landscaping.	2.3, 2.5	●	Design in the 26/27 financial year. Community engagement will commence in February or March 2027. Construction expected in 27/28 and 28/29 financial years.	Landscape Services
<b>Project C24: Glencoe Reserve (Halls Head)</b> Plan and deliver reserve upgrades.	2.3, 2.5	●	Design in the 26/27 financial year. Community engagement will commence in February or March 2027. Construction expected in 27/28 financial year.	Landscape Services
<b>Project C25: Milgar Reserve (Mandurah)</b> Plan and deliver reserve upgrades.	2.3, 2.5	●	Design in the 26/27 financial year. Community engagement will commence in February or March, 2027. Construction expected in 27/28 and 28/29 financial years.	Landscape Services
<b>Project C26: Warrungup Springs Reserve Boardwalk (Dawesville)</b> Upgrade including planning, design and construction of boardwalk upgrade.	2.3, 2.5	●	Design work undertaken and scope has been altered to replace structure on top of existing piles. Regulation 10 approval is being progressed through the Department of Planning, Lands and Heritage (DPLH). Construction expected to commence in Q4 24/25.	Landscape Services
<b>Project C27: Mississippi Reserve (Greenfields)</b> Planning and design of sump beautification and landscaping.	2.3, 2.5	●	Design in the 24/25 financial year. Community engagement commencing in March 2025. Construction drawings to be developed in Q4 24/25. Construction expected in 25/26 financial year.	Landscape Services
<b>Program C01: Community Sport and Recreation Facility Fund (CSRFF)</b> Administer the State Government initiated Community Sport and Recreation Facility Fund program (small grants).	2.6	●	The City is awaiting the CSRFF funding outcome for the resurfacing of the Peel Hockey Facility. The City is exploring internal and external projects that could be suitable for future CSRFF funding rounds.	Recreation Services
<b>Program C02: Club Development</b> Delivery of initiatives to support sustainable, financially viable and well-governed clubs that meet the needs of members.	2.3, 2.5	●	The Club Development highlights this quarter included the milestone 10th Annual Mandurah Sports Awards Gala Dinner, as well as the acquittal of everyclub funding for 2024 which evidenced assistance to clubs to improve governance, planning, and management practices.	Recreation Services



<p><b>Program C03: Access and Inclusion Plan</b>  <b>Deliver and report on the Access and Inclusion Plan.</b></p>	<p>2.3, 2.5</p>	<p>●</p>	<p>The City of Mandurah is dedicated to ensuring that people with disability are valued and included as active members of the community. In line with the Disability Services Act 1993, all local governments are required to develop, implement, and report on an Access and Inclusion Plan (AIP). This plan addresses barriers to access and outlines strategies to ensure that people with disability have opportunities to access services and facilities and are included in community. Each year, the City continues to make progress toward these goals through collaboration with community stakeholders and internal teams, implementing the AIP and achieving key outcomes. The AIP remains a crucial tool in advancing accessibility and inclusion across the City.</p>	<p>Heritage and Community Capacity</p>
<p><b>Program C04: Arts and Culture Strategy</b>  <b>Deliver and report on the Arts and Culture Strategy.</b></p>	<p>2.4</p>	<p>●</p>	<p>The deliverables from the Arts and Culture Strategy are being met in a timely manner. The Draft Public Art Policy is ready for review, Peel Open Studios is on target with support from the Shire of Murray, Professional Development Programs are being developed and delivered, the Creative Symposium is being programmed and the Creative Wellbeing program is being delivered by Community Arts Network to seniors in Mercy Place and Brightwater. CASM is delivering professional development, exhibitions and providing opportunities for artists such as the gift shop, library, workshop and residency program. The Mandurah Arts Festival is on track with requests for quotes open now.</p>	<p>Arts &amp; Culture</p>
<p><b>Program C05: Community Safety Strategy</b>  <b>Deliver and report on the Community Safety Strategy.</b></p>	<p>2.2, 2.3</p>	<p>●</p>	<p>Actions identified under the new Strategy for Year One have commenced. Key actions included the official Strategy launch on 16 November 2024 at Music in the Burbs, soft launch of the upcoming rebate scheme, Eyes on the Street, and communication activities like the pole wraps promoting how and what to report.</p>	<p>Community Development</p>
<p><b>Program C06: Homelessness and Street Present Action Plan (Sector Led)</b>  <b>Deliver and report on the Homelessness and Street Present Action Plan.</b></p>	<p>2.1, 2.2</p>	<p>●</p>	<p>The Shared Approach to Ending Homelessness Action Plan 2025-2027 was endorsed by Council in December 2024.</p>	<p>Community Development</p>
<p><b>Program C07: Place Enrichment Strategy</b>  <b>Deliver and report on the Place Enrichment Strategy</b></p>	<p>2.3</p>	<p>●</p>	<p>Delivery of actions continued, such as delivery of the the Miami Makeover, Music in the Burbs and Moonlight Movies.</p>	<p>Community Development</p>

<b>Program C08: Reconciliation Action Plan (Stretch RAP)</b> Deliver and report on the Reconciliation Action Plan (or equivalent alternative).	2.4	●	A new iteration of Policy POL-CMR 07 Welcome to Country, Acknowledgement of Country and Cultural Protocols was endorsed by Council in August, reaffirming the City's commitment to reconciliation.	Community Development
<b>Program C09: Youth Development Strategy</b> Deliver and report on the Youth Development Strategy	2.4	●	Continuation of core programming such as Youth Advisory Council, activities at Billy Dower Youth Centre, and Junior Council who are exploring a theme of racism. In partnership with the Mandurah Local Drug Action Team, eight Alcohol & Drug Awareness Sessions were presented to local secondary schools as part of the "Leavers is just the beginning" Campaign which encourages teenagers to make informed, positive choices.	Youth Development
<b>Program C10: Grants and Funding Program</b> Deliver the City's grants and funding programs in accordance with Council policy.	2.3, 2.4, 2.5	●	A new iteration of Policy POL-RCS 04 Grants and Funding was endorsed by Council in August. The Community Grants and Community Partnership Grants were open during this quarter.	Heritage and Community Capacity
<b>Program C11: Local History and Heritage</b> Deliver and report on the key activities of the Mandurah Heritage Action Plan.	2.3, 2.4	●	The City continues to investigate options to store and display the Canopus. The Museum featured the "Putt Putt Motors in Putt Putt Boats" exhibition which celebrated the importance of waterways in Mandurah, iconic boats and explored boating engines, jetties, engineering and their contributions to maritime history.	Heritage and Community Capacity
<b>Program C12: Mandurah Performing Arts Centre (ManPAC)</b> Provide funding and support to the Mandurah Performing Arts Centre to deliver arts development programs and services.	2.4	●	ManPAC are delivering on the MOU with the City and cooperating in regards to venue upgrades and maintenance. The City is exploring options to upgrade the facility in light of escalating maintenance costs. They continue to deliver a strong community program.	Arts & Culture
<b>Program C13: Public Health Plan</b> Deliver and report on the Public Health Plan	2.3, 2.5	●	The development of the new Public Health and Wellbeing Plan has been updated to reflect the State Health Plan Pillars and internal engagement will commence in January 2025.	Healthy Communities










#### Focus Area 03: Environment

Objectives				
3.1 - Nature has a voice in all decision-making				
3.2 - A shared responsibility for our environment with a focus on engagement, education and respect				
3.3 - Our natural environment is celebrated, protected and restored for generations				
3.4 - Our built environment is clean, accessible and sustainable				
3.5 - Our coast and waterways are healthy and celebrated				
Action	Objective	Status	Comment	Responsibility
<b>Project E01: Waste Management Centre</b> Undertake planning for upgrades to the Waste Management Centre.	3.3, 3.4	●	Project is expected to start in March 2025.	Waste Management
<b>Project E02: Tims Thicket Septage Facility</b> Plan for the decommissioning of the Tims Thicket Septage Facility.	3.3, 3.4	●	Report to be presented to Council in March 2025 seeking approval of Tims Thicket Liquid Waste Decommissioning Plan.	Waste Management
<b>Project E03: Waste to Energy</b> Plan and manage the transition for waste disposal from landfill to the new Waste to Energy facility.	3.3, 3.4	●	The City commenced delivery of its municipal waste to the Kwinana Energy Recovery plant on 16 December 2024.	Waste Management

<b>Project E04: Town Beach Seawall</b> Plan, design and undertake the Town Beach buried seawall upgrade works.	3.3, 3.5	●	Design work and costings completed. Funding being sought under the Department of Transport Coastal Adaptation and Protection (CAP) grant. Seeking 100% funding through this program.	Marina & Waterways
<b>Project E05: Soldiers Cove Seawall</b> Planning, design and implementation of upgrade works to the Soldiers Cove Seawall between the Mandurah Bridge and Winian Place.	3.3, 3.5	●	Planning due to commence in 2025/26	Marina & Waterways
<b>Project E06: Doddi's Beach Coastal Erosion Protection</b> Undertake planning for the Doddi's Beach Coastal Erosion Protection structure.	3.3, 3.5	●	Optioneering and concept design work completed. Community engagement has commenced with a public meeting held in September 2024. Capital works project planning for detailed design due to commence in Q3. Funding being sought under the Department of Transport Coastal Adaptation and Protection (CAP) grant.	Marina & Waterways
<b>Project E07: Waterways Infrastructure Review</b> Undertake a review of waterways infrastructure including costs of replacement, development of an annual program for implementation and funding through specified area rates.	3.4, 3.5	●	Project due to commence in Q3 of 2024/25	Marina & Waterways
<b>Project E08: Restoration of the Peel Harvey Estuary and Waterways (TRANSFORM MANDURAH)</b> Advocate and support the Peel Harvey Catchment Council in environmental restoration activities to improve the water quality and health of the Peel Harvey waterways.	3.3, 3.5	●	PHCC provided a briefing to Council on their Business Case for the Estuary in Q1 2024. The City supports the Business Case and the PHCC's request for State Government funding. The City received advocacy materials from PHCC at the end of 2024 and is supporting their advocacy efforts where possible, including media and communications support.	Advocacy and Community
<b>Project E09: Southern Beaches Coastal Hazard Risk Management and Adaptation Plan (CHRMAP)</b> Development of a CHRMAP for the City's southern beaches.	3.3, 3.5	●	Project tracking according to project timeline. The Coastal Hazard Study, Values Engagement, Vulnerability Study and Risk Evaluation have all now been completed to determine the extent of erosion and inundation impact risks, what is at risk based on community values and how vulnerable are assets to these risks.  Draft CHRMAP due July 2025 with final CHRMAP due December 2025.	Marina & Waterways
<b>Project E10: Estuarine Coastal Hazard Risk Management and Adaptation Plan (CHRMAP)</b> Development of a CHRMAP for the City's estuarine environment.	3.3, 3.5	●	Grant funding to be pursued through the Department of Planning, Lands and Heritage (DPLH) Coastal Management Plan Assistance Program (CMPAP) during the 25/26 round of applications. Grant funding will be contingent on the progress of the Southern Beaches CHRMAP.	Marina & Waterways
<b>Program E01: Waste Management and Education</b> Implement the City's Waste Management and Waste Education Plans and report on performance.	3.3, 3.4	●	The actions for 2024/25 are on target to be completed by 30 June 2025.	Waste Management
<b>Program E02: Coastal Planning and Risk Management</b> Implement the recommendations of the CHRMAPs to ensure protection and enhancement of the City's coastal and marine built and natural environment.	3.3, 3.5	●	The City is working closely with Department of Transport to progress the Phase 1 Technical Studies from the Permanent Sand Bypassing Feasibility Investigation Implementation Plan. Other priority projects from Year 2 of the Northern Beaches CHRMAP scheduled to commence in Q3/Q4 and when State Government grant funding applications are announced.	Marina & Waterways

<p><b>Program E03: Environmental Planning</b>  <b>Implement the recommendations of the City's Environmental Strategy and Greening Mandurah Framework Action Plan.</b></p>	3.1	●	<p>Implementation of the Environment Strategy is progressing in accordance with the implementation plan. A summary report of implementation since the strategy's adoption will be prepared in Q4.</p> <p>Actions being delivered in accordance with the Greening Mandurah Framework action plan. Key actions progressed include:</p> <ul style="list-style-type: none"> <li>•Established internal Tree Management Working Group to guide delivery of the Greening Mandurah Framework</li> <li>•Development of Tree Management Technical guidelines for operational use.</li> <li>•Continued tree pathogen monitoring and response including Polyphagus shothole borer</li> <li>•Commenced Significant Tree Register review</li> </ul>	Environmental Engagement
<p><b>Program E04: Mandurah Biodiversity Strategy</b>  <b>Implement the recommended actions of the Mandurah Biodiversity Strategy.</b></p>	3.3	●	Planned for 2026-2027.	Environmental Engagement
<p><b>Program E05: Bushland Conservation</b>  <b>Review and update the Bushland Conservation and Management Policy.</b></p>	3.1, 3.3	●	Policy has been reviewed and amendments drafted. Draft policy is currently going through internal review.	Environmental Engagement
<p><b>Program E06: Biosecurity Program</b>  <b>Implement the City's biosecurity program.</b></p>	3.3	●	Supporting regional biosecurity action through active participation on the Peel Harvey Biosecurity Group Committee. Implementing control of feral species in our natural areas, with a specific focus on foxes and rabbits.	Environmental Engagement
<p><b>Program E07: Water Monitoring and Management</b>  <b>Implement the urban lakes monitoring and management program.</b></p>	3.3, 3.5	●	Second of four lake water sampling and monitoring reports completed. Third stage of Cox Bay lake water treatment trial completed in partnership with DWER, to reduce nutrient concentrations and subsequent algal blooms.	Landscape Services
<p><b>Program E08: Waterwise Council Program</b>  <b>Implement the Waterwise Council program.</b></p>	3.2, 3.3, 3.4	●	Waterwise Council action plan submitted to Watercorp and DWER for Gold accreditation, results expected in March 2025. MARC endorsed as Gold waterwise facility. Preparations being made for waterwise verge program including waterwise landscape makeovers for two local school sites.	Landscape Services

**Focus Area 04: Leadership**

<b>Objectives</b>				
4.1 - A clear and shared vision for Mandurah's future				
4.2 - Sound decisions based on evidence and meaningful engagement				
4.3 - Effective advocacy focused on the needs of the community and strong relationships with key stakeholders				
4.4 - Well-maintained assets and facilities that meet the needs of our community				
4.5 - Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services				
4.6 - A committed, innovative, effective, and values driven Council and workforce				
Action	Objective	Status	Comment	Responsibility
<b>Project L02: Corporate Business Plan</b> Undertake an annual review of the City's 4-Year Corporate Business Plan.	4.5		The annual review process for the Corporate Business Plan will commence in Quarter 3.	Strategy
<b>Project L03: Local Planning Strategy: Review and Update</b> Undertake a review and update to the Local Planning Strategy to ensure alignment with the Strategic Community Plan and recently progressed Council strategies and plans.	4.5		A desktop review and audit of existing Structure Plans has commenced, with a report considered by Council in November.  Remaining elements of the Planning Strategy is be reviewed and to commence Q3 with appointment of new staff.	Strategic Land Use Planning
<b>Project L04: Long Term Financial Plan</b> Undertake an annual review of the City's Long Term Financial Plan.	4.5, 4.6		LTFP progressing as expected.	Financial Services
<b>Project L05: State and Federal Funding Requests (TRANSFORM MANDURAH)</b> Develop Advocacy Plans for priority City of Mandurah projects to seek government funding support through annual budget and election cycles.	4.3		The City has developed Advocacy Briefs for priority projects, and advocacy efforts for State Election Commitments are ongoing.	Advocacy and Community
<b>Project L06: Customer Service Strategy</b> Undertake a review of the City's Customer Service Strategy.	4.5, 4.6		Customer Service Strategy progressed with its preparation to begin in early 2025.	Customer Services
<b>Project L07: Privacy and Responsible Information Sharing (PRIS) Plan</b> Develop a plan to govern the City's accountabilities for the responsible sharing of information in line with the State Government's new PRIS legislation.	4.5, 4.6		Progress report 3 completed and submitted to Department of Premier and Cabinet. Current check list status for action items are still a work in progress for 8.2, 8.3, 8.4, 9.1, 10.1, 10.2 and 9.2	Information Management
<b>Project L08: Community Engagement Framework</b> Develop a model to measure the effectiveness of the City's community engagement activities.	4.2		Testing of existing community engagement approaches is underway. The information gathered will be used to identify effective interventions, which will then be integrated into a Community Engagement Framework. This process aims to enhance the City's engagement efforts to best address organisational priorities and community expectations.	Advocacy and Community
<b>Project L09: Workforce Plan</b> Implement the key actions of the City's Workforce Plan.	4.6		This City continues to deliver actions under the workforce plan. Annual progress reporting is provided to Audit & Risk along with notifications of actions planned for the coming year in line with organisational priorities and capacity.	People Services
<b>Project L10: New Operations Centre</b> Planning, design and construction for the City's new Northern Operations Centre.	4.4		Procurement planning for the appointment of a consultant to progress preliminary planning for the new Operations Centre has commenced.	Project Management

<b>Project L11: Administration Building HVAC</b> Undertake Heating, Ventilation and Air-Conditioning (HVAC) system replacement for the City Administration Centre Building.	4.4	●	Planning and design to commence in 27/28 as part of the Administration Building refurbishment. Construction expected to be commenced in 28/29 and completed in 29/30. HVAC is planned to be delivered in 25/26.	Project Management
<b>Program L01: Marketing, Communications and Engagement</b> Develop and deliver communication and engagement campaigns across the 4 key focus areas.	4.1, 4.2	●	Communications activities are ongoing and a structured move to a full strategic communications framework is expected to be complete in Q2 2025. Planning and the first steps for the shift to the framework, including the release of a suite of self-service design templates, is well underway.	Communications
<b>Program L02: Civic Events and Citizenship Ceremonies</b> Plan and deliver regular Civic Events and Citizenship Ceremonies.	4.6	●	76% currently waiting less than 3 months and everyone waiting over 3 months has been offered to attend a citizenship ceremony within that time. 1 Citizenship Ceremony was conducted; 1 July and 30 September 24.	Office of the Mayor and Councillors
<b>Program L03: Annual Budget and Fees and Charges</b> Prepare, manage and monitor the City's annual budget and conduct annual reviews of the schedule of fees and charges.	4.3, 4.4, 4.5	●	Budget Review to start in December 2024 Annual Budget and Fees and Charges to start in March 2025  Budget management and monitoring is done monthly during the monthly financial report.	Financial Services
<b>Program L04: Child Safe Organisation</b> Deliver and report on the Child Safe Organisation Plan.	4.6	●	Significant progress was made this quarter with key activities including endorsement by Council of the Statement of Commitment to Child Safety and Wellbeing, advocacy to Ministers in seeking expansion of Working With Children Checks to include eligibility by Elected Members, engagement with Aboriginal children and families to improve cultural safety at the MARC and development of Reportable Conduct investigation templates. The City of Mandurah won the Local Government Professionals Innovative Management Award for its Child Safe Organisation Plan.	Community Development
<b>Program L05: Corporate Business System</b> Manage and monitor the efficiency of the City's Corporate Business system.	4.5, 4.6	●	Service Level Agreement of 99.5% system availability met.	Business Systems