

City of Mandurah

BUDGET

For the year Ending 30 June 2018

Statutory Financial Statements

CITY OF MANDURAH
STATUTORY BUDGET 2017/2018

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STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM

	Notes	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
Operating Revenues				
General Purpose Funding		80,715	79,848	78,688
Governance		50	81	78
Law, Order, Public Safety		799	1,118	766
Health		276	285	261
Education and Welfare		697	684	632
Community Amenities		13,381	13,001	13,034
Recreation and Culture		9,354	8,998	8,451
Transport		412	396	400
Economic Services		2,095	1,974	2,023
Other Property & Services		360	969	388
		<u>108,139</u>	<u>107,354</u>	<u>104,720</u>
Operating Expenses (excluding borrowing costs)				
General Purpose Funding		(1,744)	(1,743)	(1,719)
Governance		(6,112)	(5,784)	(5,772)
Law, Order, Public Safety		(3,329)	(3,440)	(3,250)
Health		(1,912)	(1,790)	(1,902)
Education and Welfare		(4,254)	(4,090)	(4,055)
Community Amenities		(17,538)	(19,900)	(20,049)
Recreation and Culture		(52,955)	(48,141)	(48,144)
Transport		(17,812)	(18,663)	(18,771)
Economic Services		(6,170)	(5,976)	(6,214)
Other Property & Services		(9,919)	(8,145)	(8,020)
		<u>(121,745)</u>	<u>(117,672)</u>	<u>(117,896)</u>
Borrowing Costs Expense				
	12			
General Purpose Funding		(200)	(100)	(100)
Health		(31)	(35)	(35)
Community Amenities		(23)	(33)	(33)
Recreation and Culture		(594)	(651)	(651)
Transport		(358)	(424)	(424)
Economic Services		(1)	(3)	(3)
Other Property & Services		(175)	(203)	(203)
		<u>(1,384)</u>	<u>(1,448)</u>	<u>(1,449)</u>
Grants/Contributions for Asset Development				
Education and Welfare		437	337	337
Community Amenities		120	70	70
Recreation and Culture		3,224	7,377	7,792
Transport		3,159	6,829	4,244
Economic Services		-	-	-
Other Property & Services		-	-	-
		<u>6,940</u>	<u>14,613</u>	<u>12,443</u>
Profit (Loss) on Disposal of Assets				
	7			
Other Property & Services		109	57	57
		<u>109</u>	<u>57</u>	<u>57</u>
Net Operating Result Profit/(Loss) for the Year				
		<u>(7,942)</u>	<u>2,903</u>	<u>(2,125)</u>
Other Comprehensive Income				
		-	-	-
Total Comprehensive Income				
		<u>(7,942)</u>	<u>2,903</u>	<u>(2,125)</u>

This statement is to be read in conjunction with the accompanying notes.

STATEMENT OF COMPREHENSIVE INCOME BY NATURE AND TYPE

	Notes	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
Operating Revenue				
Rates	14	74,929	72,555	72,621
Operating grants, subsidies and contributions		5,302	7,933	4,920
Non-operating grants, subsidies and contributions		6,940	14,613	12,444
Fees and charges	9	25,522	24,122	24,464
Interest earnings	11	2,200	2,275	2,530
Profit on asset disposals	7	165	145	145
Other revenue		185	469	184
Sub Total of Revenue		115,243	122,112	117,308
Operating Expenditure				
Employee costs	*	(41,948)	(40,266)	(40,336)
Materials and contracts		(43,878)	(43,499)	(43,857)
Utility charges (gas, electricity, water etc.)		(3,452)	(3,399)	(3,216)
Depreciation on non-current assets	8	(31,317)	(29,370)	(29,369)
Interest expenses		(1,414)	(1,448)	(1,448)
Insurance expenses		(944)	(942)	(944)
Loss on asset disposals	7	(56)	(88)	(88)
Other expenditure		(176)	(196)	(175)
Sub Total of Expenditure		(123,185)	(119,209)	(119,433)
Net Operating Result Profit/(Loss) for the Year		(7,942)	2,903	(2,125)
Other Comprehensive Income		-	-	-
Total Comprehensive Income		(7,942)	2,903	(2,125)

This statement is to be read in conjunction with the accompanying notes.

RATE SETTING STATEMENT

	Notes	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
Revenue				
General Purpose Funding		5,786	7,293	6,524
Governance		50	81	78
Law, Order, Public Safety		799	1,118	766
Health		276	285	261
Education and Welfare		697	684	632
Community Amenities		13,381	13,001	13,034
Recreation and Culture		9,354	8,998	8,451
Transport		412	396	400
Economic Services		2,095	1,974	2,023
Other Property & Services		509	969	533
		33,359	34,799	32,702
Expenses				
General Purpose Funding		(1,944)	(1,843)	(1,819)
Governance		(6,112)	(5,784)	(5,772)
Law, Order, Public Safety		(3,329)	(3,440)	(3,250)
Health		(1,943)	(1,825)	(1,936)
Education and Welfare		(4,254)	(4,090)	(4,055)
Community Amenities		(17,562)	(19,933)	(20,082)
Recreation and Culture		(53,548)	(48,792)	(48,795)
Transport		(18,171)	(19,087)	(19,194)
Economic Services		(6,171)	(5,979)	(6,217)
Other Property & Services		(10,049)	(8,348)	(8,311)
		(123,084)	(119,120)	(119,431)
Other Inflows				
Grants and contributions for asset development		6,940	14,613	12,444
Proceeds from disposal of assets	7	1,614	2,000	1,395
Reserves utilised	13	7,469	17,843	21,055
Loans utilised	12	6,200	7,828	8,737
Contributions - community loans repaid		270	285	259
		22,493	42,569	43,890
Capital Works program				
Development of land for resale	6	-	-	-
Land and buildings		(10,817)	(13,911)	(19,760)
Furniture and fittings		(515)	-	(244)
Plant and machinery		(3,433)	(3,091)	(3,004)
Infrastructure assets - roads, drainage & bridges		(13,247)	(22,198)	(24,111)
Infrastructure assets - recreation		(4,168)	(3,469)	(3,153)
Infrastructure assets - marina		(2,866)	(53)	(1,743)
Infrastructure assets - coastal & estuary		-	(2,277)	(2,645)
Infrastructure assets - other		-	-	(401)
		(35,046)	(45,000)	(55,061)
Other Outflows				
Repayment of debt	12	(5,229)	(5,139)	(5,612)
Transfers to reserves	13	(1,238)	(10,207)	(500)
Loans to community and sporting bodies		-	-	-
		(6,467)	(15,346)	(6,112)
Non-cash Items				
Infrastructure contributions from developers		-	-	-
Write back (Profit)/Loss on sale of assets	7	(109)	(57)	(57)
Write back depreciation	8	31,317	29,370	29,369
Long service leave now in reserves		-	-	-
Add: Surplus / (deficit) July 1 b/fwd	4	2,260	2,490	2,175
Less: Surplus / (deficit) June 30 c/fwd		(350)	2,260	(361)
Amount to be made up from rates	14	(74,928)	(72,554)	(72,164)

This statement is to be read in conjunction with the accompanying notes.

STATEMENT OF CASHFLOWS

	Notes	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
Cash flows from operating activities:				
Receipts				
Rates		74,924	72,655	72,621
Operating subsidies, grants & contributions		5,094	8,000	5,056
Fees and charges		25,627	24,547	25,214
Interest earnings		2,270	2,343	2,530
Other revenue		185	469	185
Goods & services tax		6,000	6,000	6,000
		<u>114,100</u>	<u>114,014</u>	<u>111,606</u>
Payments				
Employee costs		(41,904)	(40,692)	(40,318)
Materials and contracts		(43,827)	(46,276)	(43,827)
Utilities (gas, electricity, water etc.)		(3,452)	(3,549)	(3,215)
Interest expense		(1,384)	(1,698)	(1,448)
Insurance		(944)	(942)	(944)
Other expenses		(176)	(239)	(175)
Goods & services tax		(6,000)	(6,000)	(6,000)
Movement in bonds and deposits				
		<u>(97,687)</u>	<u>(99,396)</u>	<u>(95,927)</u>
Net cash flows from operating activities	5	16,413	14,618	15,679
Cash flows from investing activities:				
Receipts				
Non-operating subsidies, grants & contributions		6,940	14,400	11,143
Proceeds from sale of property, plant & equipment	7	1,614	2,000	1,364
		<u>8,554</u>	<u>16,400</u>	<u>12,507</u>
Payments				
Development of land held for resale	17	-	-	-
Purchase of property, plant & equipment	6	(14,765)	(17,002)	(23,007)
Construction of infrastructure	6	(20,281)	(27,998)	(32,052)
		<u>(35,046)</u>	<u>(45,000)</u>	<u>(55,059)</u>
Net cash used in investing activities		(26,492)	(28,600)	(42,552)
Cash flows from financing activities:				
Proceeds from new Loans	12	6,200	5,590	5,590
Loans repaid by community groups	12	270	250	250
Proceeds from interest free loans		-	-	-
Loan advances to community groups		-	-	-
Repayment of loans	12	(5,229)	(5,139)	(5,612)
Net cash flows from financing activities		1,241	701	228
<i>Net (decrease)/increase in cash held</i>		(8,838)	(13,281)	(26,645)
Cash at beginning of year		41,577	54,858	52,220
Cash at end of year	3	32,739	41,577	25,575

This statement is to be read in conjunction with the accompanying notes.

1 Significant Accounting Policies

The significant accounting policies which have been adopted in the preparation of this financial report are:

(a) Basis of Accounting

The budget has been prepared in accordance with applicable accounting standards, other mandatory professional reporting requirements and the Local Government Act 1995 (as amended) and accompanying regulations (as amended). The budget has also been prepared on the accrual basis under the convention of historical cost accounting.

(b) The Local Government Reporting Entity

All funds through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this budget.

(c) 2015/2016 Actual Balances

Amounts shown in this budget as 2013/2014 Actual are as forecast at the time of budget preparation and are subject to final adjustments.

(d) Rounding Off Figures

All figures shown in this budget report, other than a rate in the dollar, are rounded to the nearest thousand dollars. Note 12 on borrowings is shown in whole dollars.

(e) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

(f) Property, Plant and Equipment

Property, plant and equipment are carried at either cost or at an independent valuation less, where applicable, any accumulated depreciation and any accumulated impairment.

Mandatory requirements for fair value of assets

Effective from 1 July 2012, the Local Government (Financial Management) Regulations were amended and the measurement of assets at Fair Value became mandatory.

The amendments allow for a phasing in of fair value in relation to property, plant and equipment over three years as follows:

- a) for the financial year ending on 30 June 2013, the fair value of all of the assets of the local government that are plant and equipment; and
- b) for the financial year ending on 30 June 2014, the fair value of all of the assets of the local government that are plant and equipment, land, buildings and infrastructure; and
- c) for a financial year ending on or after 30 June 2015, the fair value of all of the assets of the local government.

The City has previously adopted and recorded land, buildings and most infrastructure at fair values. The City will adopt fair value of remaining assets in accordance with the regulations.

Land, buildings and bridges are carried at fair value by independent valuations. Furniture and fittings, plant and machinery and other infrastructure are carried at fair value by management valuations.

Land under control

In accordance with Local Government (Financial Management) Regulation 16(a), the Council is required to include as an asset, land not owned by the Council but which is under its control or management and is used for a golf course, showground, racecourse or sporting or recreational facility of State or regional significance.

Initial recognition of these assets was at cost in accordance with AASB 116. They were classified as land and revalued along with other land in accordance with Council policy.

Easements

Local Government (Financial Management) Regulation 16(b) requires Council to now recognise easements as assets of the Council. They are initially recognised at cost and have an indefinite useful life.

Initial recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed includes the cost of all materials, direct labour and variable and fixed overheads.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable future economic benefits associated with the item will flow to the City and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in the statement of comprehensive income in the period in which they are incurred.

1 Significant Accounting Policies (continued)

Revaluation

Revalued assets are carried at their fair value being the price that would be received to sell the asset in an orderly transaction between market participants at the measurement date.

For land and buildings, fair value will be determined based on the nature of the asset class. For land and non-specialised buildings, fair value is determined on the basis of observable open market values of similar assets adjusted for conditions and comparability at their highest and best use.

For specialised buildings, fair value is determined having regard for current replacement cost and both observable and unobservable costs. These include construction costs based on recent contract prices, current condition, residual values and remaining useful life assessments.

Infrastructure roads, paths, kerbs, drainage, bridges and parks infrastructure are measured at fair value using engineering estimates of the current replacement having regard to the age and remaining useful lives of the assets. City policy is to re-value these infrastructure assets with sufficient regularity to ensure the carrying amounts are fairly stated. Infrastructure coastal, estuary and land improvement assets are carried at cost.

Any revaluation increase arising on the revaluation of infrastructure is credited to the asset revaluation reserve, except to the extent that it reverses a previous revaluation decrease previously recognised as an expense in profit or loss, in which case the increase is credited to the income statement to the extent of the decrease previously charged. A decrease in carrying amount arising from revaluation is charged as an expense to profit or loss to the extent that it exceeds the balance, if any, held in the asset revaluation reserve relating to a previous revaluation of that asset class.

Depreciation of non-current assets

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner which reflects the consumption of the future economic benefits embodied in those assets.

Depreciation is recognised on a straight line basis, using rates which are reviewed each reporting period. Major depreciation periods are:

<u>Classification</u>	<u>Years</u>
Buildings	40-60
Plant and major equipment	5-10
Mobile plant (according to type)	3-10
Computer equipment	3
Furniture and equipment	10
Tools	5
Footpaths/cycleways	20 - 40 dependent on material type
Roads	32 - 96 for individual components
Drainage	80
Parks	5 - 100 for individual components
Bridges	60 - 100 dependent on material type
Coastal & estuary groynes, boat ramps	20 - 50 for individual components

Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time an asset is completed and held ready for use.

Capitalisation policies

Property, plant and equipment are capitalised if the threshold values exceed:

<u>Classification</u>	<u>\$</u>
Buildings	5,000
Land	0
Plant and equipment	1,500
Furniture and equipment	1,500
Tools	1,500
Footpaths/cycleways	5,000
Roads	10,000
Reseals	2,000
Drainage	10,000
Reticulation	5,000
Playground equipment	1,500
Park construction	10,000
Bridges	10,000

1 Significant Accounting Policies (continued)

(g) Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the City becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date the City commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Classification and subsequent measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method or at cost.

Fair value represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as:

- (a) the amount in which the financial asset or financial liability is measured at initial recognition;
- (b) less principal repayments;
- (c) plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method; and
- (d) less any reduction for impairment.

The effective interest rate method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that exactly discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

(i) Financial assets at fair value through profit and loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets. They are subsequently measured at fair value with changes in carrying amount being included in profit or loss.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost.

Loans and receivables are included in current assets, except for those which are not expected to mature within 12 months after the end of the reporting period (classified as non-current assets).

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments and fixed maturities that the City's management has the positive intention and ability to hold to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss.

Held-to-maturity investments are included in current assets where they are expected to mature within 12 months after the end of the reporting period. All other investments are classified as non-current.

(iv) Available-for-sale financial assets

Available-for-sale financial assets, are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with changes in such fair value (i.e. : gains or losses) recognised in Other Comprehensive Income (except for impairment losses). When the financial asset is derecognised, the cumulative gain or loss pertaining to the asset previously recognised in other comprehensive income, is reclassified into profit or loss.

Available-for-sale financial assets are included in current assets where they are expected to be sold within 12 months after the end of the reporting period. All other financial assets are classified as non-current.

(v) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost. Gains or losses are recognised in the profit or loss.

1 Significant Accounting Policies (continued)

Impairment

At the end of each reporting period, the City assesses whether there is objective evidence that a financial instrument has been impaired.

A financial asset is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events having occurred, which will have an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial instruments, a significant or prolonged decline in the market value of the instrument is considered a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value is reclassified to profit or loss at this point.

(h) Impairment of Assets

At each reporting date, the City reviews the carrying amount of its assets to determine whether there is indication of impairment loss. If any such prescribed indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the loss.

Recoverable amount is the higher of fair value less costs to sell and value in use. As the future economic benefits of City assets are not primarily dependent on the assets' ability to generate net cash inflow and the City would, if deprived of the asset(s), replace its remaining future economic benefits, value in use is the depreciated replacement cost of the asset(s).

If the recoverable amount of an asset is estimated to be less than the carrying amount, the carrying amount is reduced to its recoverable amount. An impairment loss is recognised immediately in the Income Statement unless the relevant asset is carried at fair value, in which case the loss is treated as a revaluation decrease.

At the time of adopting this budget, it is not possible to estimate the amount of impairment losses (if any) as at 30 June 2016. In any event, a loss is a non-cash transaction and consequently has no impact on this budget document.

(i) Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates. Control over granted assets is normally obtained upon their receipt or upon prior notification that a grant has been secured, and the timing of commencement of control depends upon the arrangements that exist between the grantor and the local government.

Un-received contributions over which the local government has control are recognised as receivables. In respect of uncollected rates, provision is made for amounts considered uncollectible.

Where contributions recognised as revenues during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed. At the time of this budget preparations there were no known contributions of this nature.

(j) Cash and Cash Equivalents

Cash comprises cash on hand and demand deposits. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash, which are subject to an insignificant risk of changes in value and have a maturity of six months or less at the date of acquisition.

(k) Provision for Employee Entitlements

The provision for employee entitlements relates to amounts expected to be paid to employees for long service leave, annual leave and sick leave and is based on legal and contractual entitlements.

Provisions made in respect of wages and salaries, annual leave, sick leave and long service leave expected to be settled within 12 months are measured at their nominal values using the remuneration rate expected to apply at time of settlement.

Provisions made in respect of annual leave, sick leave and long service leave which are not expected to be settled within 12 months are measured at the present value of the estimated future cash outflows to be made by the council in respect of services provided by employees up to reporting date.

(l) Non-current assets held for sale

Land purchased for development and/or resale is valued at the lower of carrying amount and fair value less costs to sell.

Non-current assets are classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is only met when sale is highly probable and the asset is available for use in its present condition. The sale of the asset is expected to be completed within one year of its classification as for sale.

1 Significant Accounting Policies (continued)**(m) Comparative figures**

Where required, comparative figures have been adjusted to conform with changes in presentation for the current year.

(n) Superannuation

The superannuation expense for this budget is the amount of compulsory Superannuation Guarantee Charge the City of Mandurah makes to eligible superannuation plans together with, where appropriate, a contributory contribution which provides benefits to its employees.

(o) Good and Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST) claimable or payable under Goods and Services Tax legislation. Receivables and payables are stated inclusive of applicable GST.

Cash flows are included in the Statement of Cash Flows on a gross basis. The GST components of cash flows arising from investing and financing activities which are recoverable from, or payable to the ATO are classified as operating cash flows.

(p) Leases

City as lessor: Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease.

City as lessee: Operating lease payments are recognised as an expense on a straight line basis over the lease term, except where another systematic basis is more representative of the time pattern in which the economic benefits of the leased assets are consumed.

The City has no finance leases.

(q) Current and Non-Current Classification

Determination of whether an asset or liability is current or non-current considers the the timing of each asst's expected settlement. The asset or liability is classified as current if it is expected to be settled within the next 12 months - being the City's operating cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current - even if it is not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months, except for land held for resale where it is held as non-current based on the City's intention to market the land.

(r) Trust Funds

All monies held in the Trust Fund are excluded from this budget.

2 *Statement of Objectives and Reporting Programs*

The City of Mandurah is dedicated to providing high quality services to the community through various service orientated programs that it has established. Broad definitions of the activities related to each reporting program are as follows:

GENERAL PURPOSE FUNDING

Rates, general purpose government grants and interest on investments.

GOVERNANCE

Management expenses of elected members of council, corporate management and policy making.

LAW, ORDER AND PUBLIC SAFETY

Supervision of various Local Laws, emergency services, fire prevention and animal control.

HEALTH

Supervision of local laws, food control, mosquito and disease control.

EDUCATION AND WELFARE

Operation of senior citizen's centre, youth centre and assistance to various community and voluntary services associated with families, children, aged and disabled.

COMMUNITY AMENITIES

Rubbish collection services, recycling services, operation of transfer station, cemetery services, administration of town planning scheme and protection of the environment.

RECREATION AND CULTURE

Maintenance of halls, parks, playgrounds, sports grounds, recreation centres, various reserves and beaches; operation of libraries and other arts and cultural facilities.

TRANSPORT

Construction and maintenance of roads, drainage, works, footpaths, parking facilities and traffic signs. Maintenance of bus shelters and cleaning of streets.

ECONOMIC SERVICES

Marketing & promotion of tourism, visitor centres, economic development, implementation of building and development controls.

OTHER PROPERTY & SERVICES

Private works, administration and public works overheads, works depots and council plant operations.

In order to discharge its responsibilities to the community, the City of Mandurah has developed a set of operational and financial

3 Cash and Cash Equivalents

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
Unrestricted	1,228	3,585	1,506
	<u>1,228</u>	<u>3,585</u>	<u>1,506</u>
The following restrictions have been imposed by regulations or other externally imposed requirements:			
Reserve fund	27,782	34,013	20,340
Loan monies unspent at 30 June	229	279	229
Bonds and Deposits	3,500	3,700	3,500
	<u>31,511</u>	<u>37,992</u>	<u>24,069</u>

4 Estimated Net Current Assets

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
Current Assets			
Cash - unrestricted	1,228	3,585	1,506
Cash - restricted	31,511	37,992	24,069
Receivables	6,430	6,350	6,000
Inventories	450	350	400
Less Current Liabilities			
Payables and provisions	(8,399)	(8,025)	(8,267)
NET CURRENT ASSET POSITION	31,220	40,252	23,708
Less cash - restricted	(31,511)	(37,992)	(24,069)
Surplus/(deficit) carried forward	<u>(291)</u>	<u>2,260</u>	<u>(361)</u>

5 Reconciliation of Net Cash Used in Operating Activities to Changes in Net Assets Arising from Operations

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
Change in net assets resulting from operation	(7,942)	2,903	(2,123)
<i>Add</i>			
Depreciation	31,317	29,370	29,369
Loss on sale of assets	56	88	88
<i>Deduct</i>			
Profit on sale of assets	(165)	(145)	(145)
Non-operating grants, subsidies & contributions	(6,940)	(14,210)	(12,444)
Changes in assets and liabilities during the year:			
Decrease (increase) in receivables	(121)	(100)	662
(Increase) decrease in stock on hand	(40)	56	-
(Decrease)/increase in creditors & accruals	272	(3,243)	272
Increase (decrease) in employee provisions	(25)	(101)	-
Net cash from operating activities	<u>16,413</u>	<u>14,618</u>	<u>15,679</u>

6 Acquisition of Assets

The following assets are budgeted to be acquired or constructed during the year:

By Program

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
General Purpose Funding	-	-	-
Governance	36	85	161
Law, Order, Public safety	380	88	20
Health	-	-	-
Education and Welfare	150	89	225
Community Amenities	4,162	845	3,895
Recreation and Culture	9,246	15,328	18,000
Transport	15,204	24,107	28,073
Economic Services	-	210	193
Other Properties	5,869	4,248	4,491
	35,046	45,000	55,059

By Class

Land Held for Resale	-	-	-
Land and Buildings	10,817	13,911	19,760
Furniture and Equipment	515	-	244
Plant, Vehicles and Machinery	3,433	3,091	3,004
Infrastructure Assets - Roads	13,247	22,198	24,111
Infrastructure Assets - Recreation	4,168	3,469	3,153
Infrastructure Assets - Marina	2,866	53	1,743
Infrastructure Assets - Coastal & Estuary	-	2,277	2,645
Infrastructure Assets - Other	-	-	401
	35,046	45,000	55,059

7 Disposal of Assets

The following assets are budgeted to be disposed of during the year:

	Proceeds From Sale 2017/18 Budget \$'000	Net Book Value 2017/18 Budget \$'000	Gain on Sale 2017/18 Budget \$'000	Loss on Sale 2017/18 Budget \$'000
<u>By Class</u>				
Land	600	600	-	-
Plant and Machinery	1,013	904	165	(56)
	1,613	1,504	165	(56)
<u>By Program</u>				
Other Property & Services	1,613	1,504	165	(56)
	1,613	1,504	165	(56)

8 (a) Depreciation Classified by Class

Depreciation expense for the reporting period is charged in respect of:	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
Buildings	5,987	4,867	4,867
Furniture and Fittings	331	350	350
Plant and Machinery	1,476	1,487	1,487
Infrastructure	21,510	20,652	20,653
Marina	2,012	2,012	2,012
	<u>31,317</u>	<u>29,369</u>	<u>29,369</u>

8 (b) Depreciation Classified by Program

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
General Purpose Funding	0	0	0
Governance	-	-	-
Law, Order, Public Safety	96	88	88
Health	-	-	-
Education and Welfare	208	195	195
Community Amenities	325	331	331
Recreation and Culture	17,996	16,839	16,839
Transport	10,530	9,735	9,735
Economic Services	125	125	125
Other Property and Services	2,037	2,056	2,056
	<u>31,317</u>	<u>29,369</u>	<u>29,369</u>

9 Fees and Charges Revenue by Program

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
General Purpose	784	738	861
Governance	-	-	-
Law, Order, Public Safety	592	684	562
Health	156	145	145
Education and Welfare	642	611	591
Community Amenities	13,159	12,499	12,819
Recreation and Culture	7,773	7,022	7,012
Transport	170	157	170
Economic Services	2,061	1,940	2,009
Other Properties	186	326	295
	<u>25,522</u>	<u>24,122</u>	<u>24,464</u>

10 Councillors' Remuneration

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
Meeting Fees	381	369	381
Allowances			
Local Government Allowance - Mayor	73	70	73
Local Government Allowance - Deputy Mayor	21	17	21
Communications Allowance	33	38	33
Information Technology Allowance	13	13	13
Travelling Allowance	6	6	6
Other Expenses & Allowances	5	15	5
Councillors' Training, Development & Seminars	30	30	30
	<u>562</u>	<u>558</u>	<u>562</u>

11 Interest Earnings

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
Reserve Investments	750	820	950
Municipal and Other Investments	600	600	750
Other Interest Earnings	850	855	830
	<u>2,200</u>	<u>2,275</u>	<u>2,530</u>

12 Proposed Borrowings

(a) Proposed Movement in Loan Borrowings for the year ending 30 June 2018

Year of Loan	Loan Number	Purpose of Loan	Loan Type	Term (Years)	Interest Rate	Unused at July 1 2017	New Loans Raised	Loans Utilised	Unused at June 30 2018
2003/04	303	Brighton Lane	Debenture	10	6.01%	43,022			43,022
2003/04	304	Brighton Plaza	Debenture	10	6.01%	14,115			14,115
2012/13	333(ii)	Parks Construction	Debenture	10	4.00%	171,963		-	171,963
2015/16	344	Eastern Foreshore Wall	Debenture	10	2.65%	500,000		(500,000)	-
2016/17	New	NEW Dower St Reconstruction & Widen	Debenture	10	3.00%	-			-
2016/17	New	MPAC Forecourt Replacement	Debenture	10	3.00%	250,000		(250,000)	-
2016/17	New	Merlin st Waste Water reuse pipeline	Debenture	10	3.00%	300,000		(300,000)	-
2016/17	New	Halls Head Ablution	Debenture	10	3.00%	175,000		(175,000)	-
2016/17	New	Falcon Bay Seawall	Debenture	10	3.00%	450,000		(450,000)	-
2017/18	New	Falcon Bay Foreshore Development	Debenture	10	3.00%		400,000	(400,000)	
2017/18	New	Novara Foreshore Stage 2	Debenture	10	3.00%		400,000	(400,000)	
2017/18	New	Mandjar Square Development	Debenture	10	3.00%		500,000	(500,000)	
2017/18	New	Adana St Works	Debenture	10	3.00%		120,000	(120,000)	
2017/18	New	Dower St Works	Debenture	10	3.00%		250,000	(250,000)	
2017/18	New	Gibson St	Debenture	10	3.00%		250,000	(250,000)	
2017/18	New	Lakes Rd	Debenture	10	3.00%		175,000	(175,000)	
2017/18	New	Pinjarra Rd	Debenture	10	3.00%		250,000	(250,000)	
2017/18	New	Smokeshed Retreat - Central Park	Debenture	10	3.00%		100,000	(100,000)	
2017/18	New	Sutton St	Debenture	10	3.00%		600,000	(600,000)	
2017/18	New	Missisipi St	Debenture	10	3.00%		170,000	(170,000)	
2017/18	New	Mandurah Foreshore Boadwalk Renewal	Debenture	10	3.00%		450,000	(450,000)	
2017/18	New	MARC Solar plan	Debenture	10	3.00%		200,000	(200,000)	
2017/18	New	MARC Carpark	Debenture	10	3.00%		300,000	(300,000)	
2017/18	New	Mandurah Marina	Debenture	10	3.00%		200,000	(200,000)	
		Totals				729,100	4,365,000	(6,040,000)	229,100

(b) Summary of Repayment of Borrowings by Program for Year Ending 30 June 2018

Totals	New Loans Taken Up		Principal Liability 1 July		Interest Paid In Year		Principal Paid In Year		Principal Liability 30-Jun	
	Budget 2017/18	Actual 2016/17	Budget 2017/18	Actual 2016/17	Budget 2017/18	Actual 2016/17	Budget 2017/18	Actual 2016/17	Budget 2017/18	Actual 2016/17
Law, Order, Public Safety	-	-	1,179,611	1,316,266	33,158	37,396	140,892	136,655	1,038,718	1,316,245
Education and Welfare	-	-	-	-	-	-	-	-	-	-
Community Amenities	-	-	980,992	639,678	33,876	29,036	100,243	358,686	880,749	2,171,284
Recreation and Culture	1,750,000	4,100,000	15,026,344	13,036,721	553,921	482,203	2,260,480	2,110,377	15,621,062	11,741,612
Transport	2,415,000	1,390,000	8,965,106	9,357,429	421,177	411,189	2,017,808	1,782,323	11,277,065	9,122,271
Economic Services	-	-	25,806	49,777	1,411	3,250	25,780	23,971	24,009	49,788
Other Property and Services	200,000	-	3,915,448	4,642,819	170,292	199,311	777,562	727,371	4,827,417	4,642,821
Grand Total	4,365,000	5,490,000	30,093,307	29,042,690	1,213,835	1,162,385	5,322,765	5,139,383	33,669,021	29,044,021

12 Proposed Borrowings (continued)

(c) Loan Liability Statement for the year ending 30 June 2018

Loan No.	Purpose	Term (Yrs)	New Loans Taken Up 2017/2018	Total Up To 30/06/17	Rate of Interest	To Whom Due	Month & Year of Maturity	Principal Liability 1/07/17	Interest Paid In Year	Principal Paid In Year	Principal Liability 30/06/18	Principal Reimbursed
Law, Order & Public Safety												
316(v)	Port Bouvard Surf Life Saving Club	10		100,000	6.39%	WATC	Jun-20	36,838	2,172	11,509	25,329	
337	New SES Building	10		1,391,030	2.79%	WATC	Apr-25	1,142,773	30,987	129,384	1,013,389	129,383
			-	1,491,030				1,179,611	33,159	140,892	1,038,718	129,383
Community Amenities												
247	Waste Station	10		2,480,000	6.65%	WATC	Jan-17	-			-	
328	Waste Compaction & Trailers	5		450,000	3.64%	WATC	Jun-17	-			-	
336	Compactor Waste Trailers and Dolly	10		495,000	4.10%	WATC	Jun-24	280,992	14,276	46,328	234,664	
350	Ablutions	10		200,000	2.80%	WATC	Apr-27	200,000	5,600	15,404	184,596	
351	Falcon Seawall	10		500,000	2.80%	WATC	Apr-27	500,000	14,000	38,511	461,489	
			-	4,125,000				980,992	33,876	100,243	880,749	
Recreation												
259	Foreshore Development	20		1,000,000	6.61%	WATC	Apr-18	86,529	4,248	86,529	-	
275	Mandurah Fishing & Sailing Club	15		525,000	6.20%	WATC	Aug-16	-	-	-	-	-
307	Halls Head Bowling Club	10		150,000	5.82%	WATC	Oct-15	0	-	-	0	-
308(i)	Rushton Park Main Oval	10		450,000	6.22%	WATC	Jun-16	0	-	-	0	-
308(ii)	Floating Jetties	10		50,000	6.22%	WATC	Jun-16	0	-	-	0	-
308(iii)	Peelwood Water Supply	10		143,500	6.22%	WATC	Jun-16	0	-	-	0	-
308(iii)	Merlin Street Sporting Facility	10		11,500	6.22%	WATC	Jun-16	0	-	-	0	-
308(iv)	Mandurah Tce Landscaping	10		100,000	6.22%	WATC	Jun-16	0	-	-	0	-
310	Cinema	10		2,068,999	6.45%	WATC	Apr-17	-	-	-	-	-
311	Mandurah City Soccer Club	10		200,000	6.45%	WATC	May-17	-	-	-	-	-
314(iv)	Falcon Library Construction	10		750,000	7.41%	WATC	Jun-18	101,803	5,693	101,803	-	-
314(v)	Meadow Springs Recreation Facility	10		500,000	7.41%	WATC	Jun-18	67,868	3,796	67,868	-	-
316(iii)	Allnut Reserve Community Facility	10		468,000	6.39%	WATC	Jun-20	161,581	12,338	65,385	96,196	-
316(vii)	Town Beach Ablutions	10		200,000	6.39%	WATC	Jun-20	73,677	4,343	23,018	50,659	-
318(i)	Rushton Park Redevelopment	10		2,000,000	5.54%	WATC	Jun-21	955,665	40,095	190,223	765,442	-
318(ii)	Meadow Springs Recreation Facility	10		1,500,000	5.54%	WATC	Jun-21	676,577	45,222	185,095	491,482	-
319	Mandurah Bowling Club	20		840,000	5.39%	WATC	Jun-31	0	-	-	0	-
Sub Total			-	10,956,999				2,123,700	115,735	719,921	1,403,779	-

12 Proposed Borrowings (continued)

(c) Loan Liability Statement for the year ending 30 June 2018

Loan No.	Purpose	Term (Yrs)	New Loans Taken Up 2017/2018	Total Up To 30/06/17	Rate of Interest	To Whom Due	Month & Year of Maturity	Principal Liability 1/07/17	Interest Paid In Year	Principal Paid In Year	Principal Liability 30/06/18	Principal Reimbursed
Recreation (cont'd)			-	10,956,999				2,123,700	115,735	719,921	1,403,779	
320	Mandurah Rugby Club	10		300,000	5.54%	WATC	Jun-21	139,912	7,311	32,165	107,747	32,165
321	Mandurah Cricket Club	10		100,000	5.54%	WATC	Jun-21	56,788	2,437	10,722	46,067	10,722
324	Mandurah Football & Sporting Club	10		650,000	4.01%	WATC	Jun-22	420,611	13,346	65,876	354,735	
325	Mandurah Rugby Club	10		50,000	4.01%	WATC	Jun-22	32,354	1,027	5,067	27,287	5,067
326	Bowling Club Relocation	10		4,430,000	4.01%	WATC	Jun-22	2,866,630	90,957	448,972	2,417,657	
329(i)	Ablutions - Netball Centre	10		350,000	4.01%	WATC	Jun-22	226,464	7,186	35,469	190,995	
329(vi)	Parks Construction	10		346,000	4.01%	WATC	Jun-22	223,837	-	-	223,837	
331	Halls Head Bowling Club	15		450,000	4.71%	WATC	Jun-28	383,243	16,604	25,569	357,674	25,569
333(i)	Parks Construction	10		200,000	4.00%	WATC	Jun-23	148,089	4,982	19,483	128,606	
334	Peel Thunder Football Club	5		150,000	4.50%	WATC	Jun-24	63,062	684	32,065	30,997	
338(i)	Aquatic & Recreation Centre Upgrade			500,000	2.79%	WATC	Apr-25	456,001	11,138	46,506	409,495	
338(ii)	Aquatic Centre Geothermal System			900,000	2.79%	WATC	Apr-25	820,801	20,049	83,711	737,090	
new	MARC Redevelopment Stage 1			775,000	2.65%	WATC	Apr-26	775,000	18,255	70,477	704,523	
new	MARC Redevelopment Stage 2			2,000,000	2.65%	WATC	Apr-26	2,000,000	47,109	181,875	1,818,125	
344	Eastern Foreshore Wall	10		1,295,000	2.65%	WATC	Apr-26	1,295,000	30,503	117,764	1,177,236	
	Aquatic Centre Geothermal System			350,000	2.80%	WATC	Apr-27	350,000	9,800	26,957	323,043	
345	MARC Redevelopment Stage 2			2,600,000	2.80%	WATC	Apr-27	2,600,000	72,800	114,468	2,485,532	
347	MARC Carpark			600,000	2.80%	WATC	Apr-27	600,000	16,800	46,213	553,787	
348	Parks & Reserves			550,000	2.80%	WATC	Apr-27	550,000	15,400	42,362	507,638	
new	Falcon Bay Foreshore Development	10	400,000		3.00%	WATC	Apr-28	400,000	11,200	30,809	369,191	
new	Novara Foreshore Development	10	400,000		3.00%	WATC	Apr-28	400,000	14,000	30,809	369,191	
new	Mandjar Square	10	500,000		3.00%	WATC	Apr-28	500,000	14,000	38,511	461,489	
new	Mandurah Foreshore Boardwalk	10	450,000		3.00%	WATC	Apr-28	450,000	12,600	34,660	415,340	
			1,750,000	27,552,999				17,881,494	553,921	2,260,432	15,621,062	73,523
Transport												
308(v)	Road Construction	10		48,000	6.22%	WATC	Jun-16	0	-	-	0	
308(vi)	Drainage	10		250,000	6.22%	WATC	Jun-16	0	-	-	0	
312	Marina Boat Pens	10		1,100,000	6.50%	WATC	Jun-17	-	-	-	-	
313	Marina Boat Pens	10		1,100,000	7.18%	WATC	Dec-17	285,994	8,019	148,039	137,955	
314(i)	Roads Construction	10		1,706,255	7.41%	WATC	Jun-18	447,010	12,951	231,632	215,378	
314(ii)	Drainage Construction	10		18,745	7.41%	WATC	Jun-18	4,919	142	2,535	2,384	
316(ii)	Roads Construction	10		1,498,000	6.39%	WATC	Jun-20	713,701	34,937	185,153	528,548	
316(iv)	Car Park Construction	10		110,000	6.39%	WATC	Jun-20	52,465	-	-	52,465	
318(iv)	Road Construction	10		5,000,000	5.54%	WATC	Jun-21	2,839,446	121,858	536,069	2,303,377	
318(v)	Drainage Construction	10		500,000	5.54%	WATC	Jun-21	283,936	9,760	42,934	241,002	
323	Road Sweeper	5		287,000	5.26%	WATC	Jun-16	0	-	-	0	
Sub Total			-	11,618,000	1	-	476,689	4,627,472	187,666	1,146,361	3,481,110	

12 Proposed Borrowings (continued)

(c) Loan Liability Statement for the year ending 30 June 2018

Loan No.	Purpose	Term (Yrs)	New Loans Taken Up 2017/2018	Total Up To 30/06/17	Rate of Interest	To Whom Due	Month & Year of Maturity	Principal Liability 1/07/17	Interest Paid In Year	Principal Paid In Year	Principal Liability 30/06/18	Principal Reimbursed
				23,236,000								
Transport (cont'd)												
329(ii)	Road Construction	10		11,618,000	4.01%	-	Jun-22	4,627,472	187,666	1,146,361	3,481,110	
329(iii)	Drainage Construction	10		750,000	4.01%	WATC	Jun-22	485,376	17,456	86,163	399,213	
329(iv)	Peelwood Car Parking	10		250,000	4.01%	WATC	Jun-22	161,836	5,135	25,347	136,490	
329(ix)	Street Lighting	10		100,000	4.01%	WATC	Jun-22	64,760	-	-	64,760	
329(vii)	Path Construction	10		75,000	4.01%	WATC	Jun-22	48,473	1,538	7,592	48,473	
332	Road Plant	5		57,000	4.01%	WATC	Jun-22	36,912	1,171	5,781	36,912	
333(ii)	Road Construction	10		350,000	3.42%	WATC	Jun-18	147,157	1,925	74,826	147,157	
335	Pedestrian Bridge	10		893,000	4.00%	WATC	Jun-23	661,154	22,238	86,973	661,154	
339	Road Construction	10		1,000,000	4.50%	WATC	Jun-24	830,770	28,840	93,592	830,770	
342	Road Construction	10		1,000,000	2.79%	WATC	Apr-25	912,001	22,276	93,013	912,001	
	Road Construction	10		1,000,000	2.65%	WATC	Apr-26	1,000,000	23,554	90,937	932,617	
	Road Construction	10		1,390,000	3.00%	WATC	Apr-27	1,390,000	38,225	107,577	1,351,775	
343	Tims Thicket Transfer Stn Sth	10		150,000	2.65%	WATC	Apr-26	150,000	3,533	13,641	136,359	
new	Road Construction	10	1,915,000		2.80%	WATC	Apr-28	1,915,000	147,496	53,620	1,861,380	
new	MARC Carpark	10	300,000		2.80%	WATC	Apr-28	300,000	8,400	23,106	276,894	
new	Mandurah Marina	10	200,000		2.80%	WATC	Apr-28	200,000	5,600	15,404		
			2,415,000	18,633,000	1	-	588,656	12,930,911	515,053	1,923,932	11,277,065	
Economic Services												
314(iii)	Transit Station Welcome Centre	10		190,000	7.41%	WATC	Jun-18	49,788	1,441	25,779	24,009	
			-	190,000				49,788	1,441	25,779	24,009	
Other Property and Services												
272	Admin Building	20		2,500,000	6.30%	WATC	Apr-21	937,902	45,236	175,622	937,902	
316(i)	Information Systems	10		100,000	6.39%	WATC	Jun-20	47,624	-	-	47,624	
316(vi)	IT Server Room	10		270,000	6.39%	WATC	Jun-20	128,768	5,865	31,080	128,768	
318(vi)	IT Communications Equipment	10		400,000	5.54%	WATC	Jun-21	227,112	9,760	42,934	227,112	
329(viii)	IT Equipment	10		102,000	4.01%	WATC	Jun-22	65,943	1,171	5,781	65,943	
330	Land Purchase	10		5,000,000	4.01%	WATC	Jun-22	3,235,473	102,660	506,741	3,235,473	
new	MARC Solar Facility	10	200,000		2.80%	WATC	Apr-18	200,000	5,600	15,404	184,596	
			200,000	8,372,000				4,842,821	170,292	777,562	4,827,417	
Grand Total			4,365,000	60,364,029				37,865,617	1,307,741	5,228,841	33,669,021	202,906

13 Reserves

Reserve Account Title	Purpose of Reserve
(a) Building	Future building requirements.
(b) Parking	Provide additional parking areas.
(c) Asset management	Maintenance and upgrade of current infrastructure.
(d) Cultural Centre	Equipment/plant replacement for Mandurah Performing Arts Centre and the provision of standby financing.
(e) Museum operation	Operation of museum.
(f) Property acquisition	Future property purchases.
(g) Sustainability	Development of Mandurah as a sustainable city.
(h) Recreation centre	Future reconstruction of Mandurah Aquatic & Recreation Centre & additional swimming space.
(i) Sanitation	Future waste treatment initiatives.
(j) Community improvements	Provision of community facilities.
(k) Traffic bridge	Replacement of Mandurah Traffic Bridge.
(l) Tims Thicket septage	Future site restoration.
(m) Tims Thicket inert	Future site restoration and development.
(n) Inert landfill	Future site restoration and development.
(o) Road network	Future road improvement schemes.
(p) Arts and crafts centre	Provision of new arts and craft facility.
(q) Sand pit restoration	Costs associated with closure of Red Road site.
(r) Interest free loans	Interest-free loans to sporting & community groups for minor capital projects.
(s) CLAG	Contiguous Local Authority Group for control of mosquitoes.
(t) Emergency relief fund	Capital grants to local emergency service groups. Availability of funds for emergencies/disaster in Mandurah.
(u) Mandurah Ocean Marina	Future maintenance/asset replacement at Mandurah Ocean Marina.
(v) Waterways	Future maintenance/asset replacement of specific waterways infrastructure.
(w) Port Mandurah canals Stage 2	Future maintenance of canals.
(x) Mariners Cove canals	Future maintenance of canals.
(y) Soccer clubrooms refurbishment	To maintain presentation and functionality of the Club House.
(z) Interest on investments	Allocation for once-off purchases.
(aa) Port Bouvard canals	Future maintenance of canals.
(ab) POS Contributions	Contributions received in accordance with Planning & Development Act.
(ac) Unspent grants and contributions	Operating and non-operating grants and contributions tied to future expenditure.
(ad) Carbon Offset	Fund initiatives which provide an offset to the environmental impact of the City's waste management activities.
(ae) Bushland Preservation	Purchase and protection of bushland within the City.
(af) Coastal Storm Contingency	To fund restoration of storm damaged coastal infrastructure.
(ag) Long Service Leave	To fund the long service leave liability of Council's staff.
(ah) Port Bouvard Surf Club rooms refurbishment	To maintain presentation and functionality of the Club House.
(ai) Refurbishment Bortolo Pavillion	To maintain presentation and functionality of the Club House.
(aj) Refurbishment Rushton Park	To maintain presentation and functionality of the Club House.
(ak) Refurbishment Meadow Springs Pavillion	To maintain presentation and functionality of the Club House.
(al) Digital Futures	Fund development, investigation or commissioning of digital technology initiatives.
(am) Decked Carparking	Amount received from Landcorp in June 2006, set aside for Decked Carparking.
<i>Specified Area Rates</i>	
(an) Waterside canals	Future maintenance of canals.
(ao) Port Mandurah canals	Future maintenance of canals.
(ap) Mandurah Ocean Marina	Future maintenance/asset replacement at Mandurah Ocean Marina.
(aq) Mandurah Quay canals	Future maintenance of canals.
(ar) Port Bouvard - Northport	Future maintenance of canals.

13 Reserves (continued)

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
(a) Building			
Opening balance	4,219	2,599	1,628
Amount set aside / Transfer to Reserve	300	2,693	-
Amount used / Transfer from Reserve	(1,111)	(1,073)	(828)
	<u>3,408</u>	<u>4,219</u>	<u>800</u>
(b) Parking			
Opening balance	465	465	465
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	<u>465</u>	<u>465</u>	<u>465</u>
(c) Asset Management			
Opening balance	5,561	4,169	3,222
Amount set aside / Transfer to Reserve	-	2,193	-
Amount used / Transfer from Reserve	(1,995)	(801)	(1,556)
	<u>3,566</u>	<u>5,561</u>	<u>1,666</u>
(d) Cultural Centre			
Opening balance	322	572	591
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	(322)	(250)	(338)
	<u>-</u>	<u>322</u>	<u>253</u>
(e) Museum			
Opening balance	160	160	160
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	<u>160</u>	<u>160</u>	<u>160</u>
(f) Property Acquisition			
Opening balance	3,179	3,079	3,065
Amount set aside / Transfer to Reserve	300	500	-
Amount used / Transfer from Reserve	-	(400)	-
	<u>3,479</u>	<u>3,179</u>	<u>3,065</u>
(g) Sustainability			
Opening balance	1,626	530	383
Amount set aside / Transfer to Reserve	-	1,096	-
Amount used / Transfer from Reserve	-	-	-
	<u>1,626</u>	<u>1,626</u>	<u>383</u>
(h) Aquatic and Recreation Centre			
Opening balance	8	1,008	1,008
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	(1,000)	(1,000)
	<u>8</u>	<u>8</u>	<u>8</u>
(i) Sanitation			
Opening balance	1,105	1,490	2,130
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	(1,000)	(385)	(1,170)
	<u>105</u>	<u>1,105</u>	<u>960</u>
(j) Community Improvements			
Opening balance	200	349	349
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	(149)	(349)
	<u>200</u>	<u>200</u>	<u>-</u>
(k) Traffic Bridge			
Opening balance	500	3,000	3,000
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	(500)	(2,500)	(3,000)
	<u>-</u>	<u>500</u>	<u>-</u>

13 Reserves (continued)

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
(l) Tims Thicket Septage			
Opening balance	74	74	74
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	74	74	74
(m) Tims Thicket Inert			
Opening balance	102	102	102
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	102	102	102
(n) Inert Landfill			
Opening balance	40	40	40
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	40	40	40
(o) Road Network			
Opening balance	-	51	51
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	(51)	(51)
	-	-	-
(p) Arts and Craft Centre			
Opening balance	230	230	230
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	230	230	230
(q) Sand Pit Restoration			
Opening balance	67	67	67
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	67	67	67
(r) Interest Free Loans			
Opening balance	240	240	240
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	240	240	240
(s) CLAG			
Opening balance	11	11	11
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	11	11	11
(t) Emergency Relief Fund			
Opening balance	3	3	3
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	3	3	3
(u) Mandurah Ocean Marina			
Opening balance	241	241	241
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	(100)	-	-
	141	241	241
(v) Waterways			
Opening balance	-	-	-
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	-	-	-

13 Reserves (continued)

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
(w) Interest on Investments			
Opening balance	13	13	13
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	<u>13</u>	<u>13</u>	<u>13</u>
(x) Port Mandurah Canals Stage 2 Maintenance			
Opening balance	80	80	80
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	<u>80</u>	<u>80</u>	<u>80</u>
(y) Mariners Cove Canals			
Opening balance	72	72	72
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	<u>72</u>	<u>72</u>	<u>72</u>
(z) Port Bouvard Canal Maintenance Contributions			
Opening balance	226	226	226
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	<u>226</u>	<u>226</u>	<u>226</u>
(aa) Soccer Club Rooms Refurbishment			
Opening balance	29	29	29
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	<u>29</u>	<u>29</u>	<u>29</u>
(ab) Cash in Lieu POS Contributions			
Opening balance	1,576	1,826	1,826
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	(916)	(250)	(1,170)
	<u>660</u>	<u>1,576</u>	<u>656</u>
(ac) Unspent Grants & Contributions			
Opening balance	5,726	13,300	13,303
Amount set aside / Transfer to Reserve	-	3,181	-
Amount used / Transfer from Reserve	(1,520)	(10,755)	(10,735)
	<u>4,206</u>	<u>5,726</u>	<u>2,568</u>
(ad) Long Service & Sick Leave			
Opening balance	3,608	3,608	3,608
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	<u>3,608</u>	<u>3,608</u>	<u>3,608</u>
(ae) Carbon Offset			
Opening balance	-	83	83
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	(83)	(83)
	<u>-</u>	<u>-</u>	<u>-</u>
(af) Bushland Acquisition			
Opening balance	1,948	1,448	1,448
Amount set aside / Transfer to Reserve	500	500	500
Amount used / Transfer from Reserve	-	-	-
	<u>2,448</u>	<u>1,948</u>	<u>1,948</u>
(ag) Port Bouvard Surf Life Saving Clubrooms			
Opening balance	18	18	18
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	<u>18</u>	<u>18</u>	<u>18</u>
(ah) Coastal Storm Contingency			
Opening balance	250	250	250
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	<u>250</u>	<u>250</u>	<u>250</u>

13 Reserves (continued)

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
(ai) Refurbishment Bortolo Pavillion			
Opening balance	6	6	6
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	6	6	6
(aj) Refurbishment Rushton Park			
Opening balance	13	13	13
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	13	13	13
(ak) Refurbishment Meadow Springs Pavillion			
Opening balance	8	8	8
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	8	8	8
(al) Digital Futures			
Opening balance	125	137	125
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	(12)	-
	125	125	125
(am) Decked Carparking			
Opening balance	992	992	992
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	992	992	992
(an) Specified Area Rates - Waterside Canals			
Opening balance	122	127	122
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	(5)	(5)	-
	117	122	122
(ao) Specified Area Rates - Port Mandurah Canals			
Opening balance	358	440	358
Amount set aside / Transfer to Reserve	38	44	-
Amount used / Transfer from Reserve	-	(126)	-
	396	358	358
(ap) Specified Area Rates - Mandurah Quay Canals			
Opening balance	144	147	144
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	(3)	-
	144	144	144
(aq) Specified Area Rates - Mandurah Ocean Marina			
Opening balance	316	316	316
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	316	316	316
(ar) Specified Area Rate - Port Bouvard Canals			
Opening balance	20	20	20
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	20	20	20
(as) Specified Area Rate - Mariners Cove			
Opening balance	10	10	10
Amount set aside / Transfer to Reserve	-	-	-
Amount used / Transfer from Reserve	-	-	-
	10	10	10

13 Reserves (continued)

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
(at) Business Activation			
Opening balance	-	-	-
Amount set aside / Transfer to Reserve	100	-	-
Amount used / Transfer from Reserve	-	-	-
	100	-	-
Total			
Opening Balance	34,013	41,649	40,130
Transfers to Reserves	1,238	10,207	500
Transfers from Reserves	(7,469)	(17,843)	(20,280)
Closing Balance	27,782	34,013	20,350

All of the above reserve fund accounts are supported by money held in financial institutions and match the amounts included as restricted cash in Notes 3 and 4. There has been no proposed change in purpose during the year of any Reserve Funds. No time period has been set for the use of the reserves.

Summary of transfers to cash-backed reserves

Building	300	2,693	-
Parking	-	-	-
Asset management	-	2,193	-
Cultural Centre	-	-	-
Museum	-	-	-
Property acquisition	300	500	-
Sustainability	-	1,096	-
Aquatic and recreation centre	-	-	-
Sanitation	-	-	-
Community improvements	-	-	-
Traffic bridge	-	-	-
Tims Thicket septage	-	-	-
Tims Thicket inert	-	-	-
Inert landfill	-	-	-
Road network	-	-	-
Arts and craft centre	-	-	-
Sand pit restoration	-	-	-
Interest free loans	-	-	-
CLAG	-	-	-
Emergency relief fund	-	-	-
Mandurah Ocean Marina	-	-	-
Waterways	-	-	-
Interest on investments	-	-	-
Port Mandurah canals stage 2 maintenance	-	-	-
Mariners Cove canal maintenance contributions	-	-	-
Port Bouvard canal maintenance contributions	-	-	-
Soccer club rooms refurbishment	-	-	-
Cash in Lieu POS Contributions	-	-	-
Unspent grants & contributions	-	3,181	-
Long Service Leave	-	-	-
Carbon Offset	-	-	-
Bushland Acquisition	500	500	500
Port Bouvard Surf Life Saving clubrooms	-	-	-
Coastal Storm Contingency	-	-	-
Refurbishment Bortolo Pavillion	-	-	-
Refurbishment Rushton Park	-	-	-
Refurbishment Meadow Springs Pavillion	-	-	-
Digital Futures	-	-	-
Decked Carparking	-	-	-
Specified Area Rate Waterside canals	-	-	-
Specified Area Rate Port Mandurah canals	38	44	-
Specified Area Rate Mandurah Quay canals	-	-	-
Specified Area Rate Mandurah Ocean Marina	-	-	-
Specified Area Rate Port Bouvard canals	-	-	-
Business Activation	100	-	-
	1,238	10,207	500

13 Reserves (continued)

	Budget 2017/18 \$'000	Estimate Actuals 2016/17 \$'000	Budget 2016/17 \$'000
<u>Summary of transfers from cash-backed reserves</u>			
Building	(1,111)	(1,073)	(828)
Asset management	(1,995)	(801)	(1,556)
Cultural Centre	(322)	(250)	(338)
Property acquisition	-	(400)	-
Aquatic and recreation centre	-	(1,000)	(1,000)
Sanitation	(1,000)	(385)	(1,170)
Community improvements	-	(149)	(349)
Traffic bridge	(500)	(2,500)	(3,000)
Road network	-	(51)	(51)
Mandurah Ocean Marina	(100)	-	-
Cash in Lieu POS Contributions	(916)	(250)	(1,170)
Unspent grants & contributions	(1,520)	(10,755)	(10,735)
Carbon offset	-	(83)	(83)
Digital Futures	-	(12)	-
Specified Area Rate Waterside canals	(5)	(5)	-
Specified Area Rate Port Mandurah canals	-	(126)	-
Specified Area Rate Mandurah Quay canals	-	(3)	-
Specified Area Rate Mandurah Ocean Marina	-	-	-
	<u>(7,469)</u>	<u>(17,843)</u>	<u>(20,280)</u>

14 Rates Information

(a) Schedule of Rates

Rating Category	General Rate				Minimum Rate				Total		
	GRV Value \$'000	Rate - cents in \$	No. Props	Rate Yield \$'000	GRV Value \$'000	Min Rate \$	No. Props	Rate Yield \$'000	GRV Value \$'000	No. Props	Rate Yield \$'000
Residential Improved	589,505	0.0809	33,503	47,691	74,438	1,060	6,547	6,940	663,943	40,050	54,631
Residential Vacant	27,814	0.1410	2,037	3,922	9,247	888	1,954	1,735	37,060	3,991	5,657
Urban Development	5,189	0.1019	14	529	0	1,060	0	0	5,189	14	529
Business Improved	134,718	0.0861	1,034	11,599	1,376	1,060	272	288	136,094	1,306	11,888
Business Vacant	4,642	0.1410	137	654	227	1,060	38	40	4,869	175	695
Sub Total	761,867		36,725	64,395	85,288		8,811	9,004	847,155	45,536	73,399
Interim Rates											1,000
Total											74,399
Specified Area Rates											
Mandurah Ocean Marina											378
Mandurah Quay											10
Mariners Cove											9
Port Bouvard Eastport Canals											12
Port Bouvard Northport Canals											42
Port Mandurah Canals											79
Waterside Canals											0
Sub Total											530
TOTAL RATES	761,867		36,725	64,395	85,288		8,811	9,004	847,155	45,536	74,929

14 Rates Information (continued)

b. Characteristics Forming the Basis of Rates

Council utilises differential rating based on zoning, and properties' improved or unimproved nature.

c. Objects and Reasons for Differential Rates

Differential Rates

Residential Improved	Rate in the dollar \$0.0809
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Residential properties are the predominant property type in the City. The rate calculated reflects Council's policy of ensuring that residential properties contribute significantly to the services and infrastructure which the City provides.

Business Improved	Rate in the dollar \$0.0861
Urban Development	Rate in the dollar \$0.1019
Business Vacant	Rate in the dollar \$0.1410

Rates on other improved properties are levied at the same rate to reflect the fact that these types make the same relative contribution as the residential improved category.

Residential Vacant	Rate in the dollar \$0.1410
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These rates have been set as an interim measure as part of the City's plan to reflect the change in vacant land values over a

Minimum Rates

Council is permitted to set different minimum rates so that all properties make a reasonable contribution to the cost of services

Residential Improved	\$1,060
Business Improved	\$1,060
Residential Vacant	\$888
Business Vacant	\$1,040
Urban Development	\$1,040

14 Rates Information (continued)

d. Specified Area Rates

	Rate in Dollar
Mandurah Ocean Marina	\$ 0.0161
Mandurah Quay	\$ 0.0015
Mariners Cove	\$ 0.0012
Port Bouvard Eastport Canals	\$ 0.0016
Port Bouvard Northport Canals	\$ 0.0064
Port Mandurah Canals	\$ 0.0034
Waterside Canals	\$ 0.0000

Mandurah Ocean Marina

Rate in the dollar \$0.0161

This is levied on all properties within the Mandurah Ocean Marina. The purpose is to provide for future maintenance and asset replacement costs.

Mandurah Quay

Rate in the dollar \$0.0015

This is levied on all properties within the Mandurah Quay sub-division. The purpose is to ensure the maintenance of the marina (i.e. water body and walls) and is levied to cover the life cycle expenses of the marina.

Mariners Cove

Rate in the dollar \$0.0012

This is levied on all canal frontages on the Mariner Cove canals. The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the Artificial Waterways Policy – Canals and Core Management Group.

Port Bouvard Eastport Canals

Rate in the dollar \$0.0016

This is levied on all canal frontages on the Eastport canals. The purpose is to recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, management, surveying and minor maintenance.

Port Bouvard Northport Canals

Rate in the dollar \$0.0064

This is levied on all canal frontages on the Northport canals. The purpose is to recoup the costs of litter removal from the canal waterbody together with the costs of water quality testing, management, surveying and minor maintenance.

Port Mandurah

Rate in the dollar \$0.0034

This is levied on all canal frontage properties located within the defined area of Port Mandurah Canals. The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the *Artificial Waterways Policy – Canals and Core Management Group*.

The defined area has been identified within the Government Gazette published 23 June 1995 as Schedule A in the City of Mandurah (Specified Area) Order No.1.

Waterside Canals

Rate in the dollar \$0.000

This is levied on all canal frontage properties located within the defined area. The purpose of the rate is for owners to make a reasonable contribution toward maintaining and managing the canals in accordance with the *Artificial Waterways Policy – Canals and Core Management Group*.

The defined area has been identified within the Government Gazette published 23 June 1995 as Schedule B in the City of Mandurah (Specified Area) Order No.1.

Summary of Application of Specified Area Rate Funds

Specified Area Rate	Summary of Annual Movement			
	Rate Revenue \$'000	Expenditure \$'000	From Reserve \$'000	To Reserve \$'000
Mandurah Ocean Marina	378	378	-	-
Mandurah Quay	10	10	-	-
Mariners Cove	9	9	-	-
Port Bouvard Eastport Canals	12	10	-	-
Port Bouvard Northport Canals	42	42	-	-
Port Mandurah Canals	79	27	-	52
Waterside Canals	-	-	-	-
Total	530	476	-	52

15 Interest Charges and Instalments

An interest rate of 7% per annum will be charged on all rates, both current and arrears that remain unpaid after 35 days from the issue date of the rate notice. It is estimated that this will generate revenue of approximately \$200,000

Late payment of any amount of money other than rates will be charged interest at a rate of 7% per annum. It is estimated that this will generate revenue of approximately \$5,000.

Instalment options for rates payment are offered in accordance with Council policy and Section 6.45 of the Local Government act as follows:

Option 1 (Full Payment)

Full amount of rates and charges including arrears to be received on or before 11 September 2017 or 35 days after the date of service appearing on the rate notice, whichever is the later.

Option 2 (Two Instalments)

First instalment to be received on or before 11 September 2017 or 35 days after the date of service appearing on the rate notice, whichever is the later, including all arrears and half of the current rates and service charges. The second and final instalment will be due on or before 17 January 2018 or the equivalent time after the date of service appearing on the rate notice, whichever is the later.

Option 3 (Four Instalments)

First instalment to be received on or before 11 September 2017 or 35 days after the date of service appearing on the rate notice, whichever is the later, and, including all arrears and a quarter of the current rates and service charges. The second, third and fourth instalments are due on or before 13 November 2017, 15 January 2018 and 15 March 2018 respectively, or the equivalent time after the date of service appearing on the rate notice, whichever is the later.

Payment by equal instalments

Payment by twelve, twenty-six or fifty-two equal instalments from April 2017 to March 2018. Continuation of instalments from April as advance payments for 2018/19.

Cost of Instalments Options

The cost of the instalment options will comprise of simple interest of 5.5% per annum calculated from the date the first instalment is due and payable together with an administration fee of \$3 for each instalment. Rates instalment interest is budgeted to earn \$350,000 in 2017/18.

In addition to the late payment penalty of 7% per annum, an administration fee of \$20 per rate assessment will be charged to ratepayers entering into special payment arrangements other than those described above or those paying by direct debit, with the City.

16 Concessions

The City grants concessions on rates to:

<u>Assessment Number</u>	<u>Property Address</u>	<u>GRV</u>	<u>Rate Levied</u>	<u>Concession</u>
Access Housing. A 50% discount for properties used for the provision of housing for people with disabilities.				
121135	12 Allnutt Street MANDURAH WA 6210	14,560	\$1,155.41	\$548.96
121499	1/2-4 Andrew Street MANDURAH WA 6210	12,480	\$1,040.00	\$508.00
123784	3/46-48 Boundary Road MANDURAH WA 6210	12,480	\$1,040.00	\$508.00
128767	6/35 Creery Street DUDLEY PARK WA 6210	11,700	\$1,040.00	\$508.00
130722	3/3-5 Day Road MANDURAH WA 6210	11,700	\$1,040.00	\$508.00
135655	3/24 Hall Street MANDURAH WA 6210	12,220	\$1,040.00	\$508.00
147635	9/160 Mandurah Terrace MANDURAH WA 6210	11,180	\$1,040.00	\$508.00
159994	3/9 Rockford Street MANDURAH WA 6210	11,700	\$1,040.00	\$508.00
160372	10/74 Randell Street MANDURAH WA 6210	12,480	\$1,040.00	\$508.00
163582	1/64 Sholl Street MANDURAH WA 6210	13,000	\$1,040.00	\$508.00
163749	1/44-46 Sholl Street MANDURAH WA 6210	11,960	\$1,040.00	\$508.00
164317	4/72-74 Sholl Street MANDURAH WA 6210	11,700	\$1,040.00	\$508.00
167070	9/50 Sutton Street MANDURAH WA 6210	10,660	\$1,040.00	\$508.00
168557	92A Tuckey Street MANDURAH WA 6210	14,560	\$1,155.41	\$527.44
168565	92B Tuckey Street MANDURAH WA 6210	14,560	\$1,155.41	\$527.44
168573	92C Tuckey Street MANDURAH WA 6210	14,560	\$1,155.41	\$527.44
171429	1/17 Casuarina Drive HALLS HEAD WA 6210	13,780	\$1,093.51	\$508.00
176360	9 Ironbark Place HALLS HEAD WA 6210	14,820	\$1,176.04	\$538.20
182855	19 Bedingfeld Road GREENFIELDS WA 6210	13,780	\$1,093.51	\$548.96
185635	21 Buchanan Elbow GREENFIELDS WA 6210	15,860	\$1,258.57	\$592.02
189462	70 Coolibah Avenue DUDLEY PARK WA 6210	15,080	\$1,196.67	\$570.49
195048	12A Elmore Way DUDLEY PARK WA 6210	12,740	\$1,040.00	\$508.00
200814	7 Harper Court MANDURAH WA 6210	12,480	\$1,040.00	\$508.00
202240	11 Irrawaddy Drive GREENFIELDS WA 6210	16,120	\$1,279.20	\$592.02
213973	9 Murdoch Drive GREENFIELDS WA 6210	12,740	\$1,040.00	\$508.00
222057	25 Saskatchewan Way GREENFIELDS WA 6210	14,300	\$1,134.78	\$548.96
222313	16 Scott Street MANDURAH WA 6210	27,040	\$2,145.76	\$1,033.34
227668	12 Tuart Road GREENFIELDS WA 6210	13,260	\$1,052.25	\$516.67
231264	7-9 Wellstead Way COODANUP WA 6210	20,384	\$1,617.57	\$852.51
309003	8 Gamol Place MANDURAH WA 6210	27,040	\$2,145.76	\$1,033.34
310290	12 Herald Rise GREENFIELDS WA 6210	14,820	\$1,176.04	\$570.49
313302	12 Kedron Place GREENFIELDS WA 6210	23,400	\$1,856.91	\$882.65
313591	17 Killarney Retreat MEADOW SPRINGS WA 6210	18,200	\$1,444.26	\$678.13
315430	5 Lewis Street MANDURAH WA 6210	14,040	\$1,114.14	\$538.20
318293	32B Moat Street MANDURAH WA 6210	13,260	\$1,052.25	\$508.00
318301	32A Moat Street MANDURAH WA 6210	13,260	\$1,052.25	\$508.00
318400	1/16 Moat Street MANDURAH WA 6210	11,960	\$1,040.00	\$508.00
319556	77 Morfitt Street MANDURAH WA 6210	13,780	\$1,093.51	\$548.96
320018	31 Myerick Street MANDURAH WA 6210	17,160	\$1,361.73	\$613.55
326957	43 Perseus Road SILVER SANDS WA 6210	15,340	\$1,217.31	\$624.31
327310	4/10-12 Perseus Road SILVER SANDS WA 6210	11,960	\$1,040.00	\$508.00
329381	54 Reynolds Avenue GREENFIELDS WA 6210	14,560	\$1,155.41	\$559.73
332195	15 Seminole Avenue MEADOW SPRINGS WA 6210	17,160	\$1,361.73	\$645.84
334019	1/47 Stinton Street MANDURAH WA 6210	12,480	\$1,040.00	\$508.00
337897	3 Valentino Close GREENFIELDS WA 6210	13,260	\$1,052.25	\$516.67
339430	54 Waldron Boulevard GREENFIELDS WA 6210	14,820	\$1,176.04	\$559.73
343044	9 Zodiac Court GREENFIELDS WA 6210	16,380	\$1,299.83	\$602.78
537702	16 Evella Cove LAKELANDS WA 6180	15,600	\$1,237.94	\$602.78
Peel Harvey Catchment				
166874	58 Sutton Street MANDURAH WA 6210	44,200	\$3,735.78	\$3,735.78
Specified Area Rate				
389963	10/7 Village Mews WANNANUP	18,200	\$118.30	\$29.58
389971	11/7 Village Mews WANNANUP	18,200	\$118.30	\$29.58
389989	12/7 Village Mews WANNANUP	18,200	\$118.30	\$29.58
389997	13/7 Village Mews WANNANUP	17,160	\$111.54	\$27.89
390003	14/7 Village Mews WANNANUP	17,160	\$111.54	\$27.89
390011	15/7 Village Mews WANNANUP	18,200	\$118.30	\$29.58
390029	16/7 Village Mews WANNANUP	18,200	\$118.30	\$29.58
390037	17/7 Village Mews WANNANUP	18,200	\$118.30	\$29.58
390045	18/7 Village Mews WANNANUP	18,200	\$118.30	\$29.58

Lady Brand Village Greenfields, Belswan Village Greenfields, Settlers Village Meadow Springs - a concession to minimum rates for strata properties to ensure that parity is retained with rates for lease for life units.

17 Major Land Transactions

Leisure Way, Halls Head

The City has sub-divided land at Lots 1197 and 1200 Leisure Way, Halls Head to create 44 residential lots. This development is the subject of a Business Plan approved in March 2007. The site works were completed in 2008/09 but land sales have been deferred until market conditions improve. Additional works of \$75,000 were completed in 2013/14.

Total cash flows for the project are projected as follows:

	Projected	Original Project
	\$'000	\$'000
Gross revenues inc GST	7,725	15,375
Less:		
Project management & maintenance	(379)	(345)
Selling costs & settlements	(309)	(530)
Development incentives	(409)	-
GST net payment	(703)	(973)
Development & administration costs	(2,907)	(4,152)
Interest charges	(300)	(300)
Fees & taxes	(125)	(125)
Total costs	<u>(5,132)</u>	<u>(6,425)</u>
Net cash inflow to City of Mandurah	<u>2,593</u>	<u>8,950</u>